ESSENTIAL
Communities

POPULATION HEALTH LEADERS LEARNING NETWORK INTRODUCTION

September 14, 2017

WEBINAR ACCESS INFORMATION

Thank you for joining us!
We will begin shortly.

Please dial into the call using: 1-877-668-4493
Event Number: 649 133 279

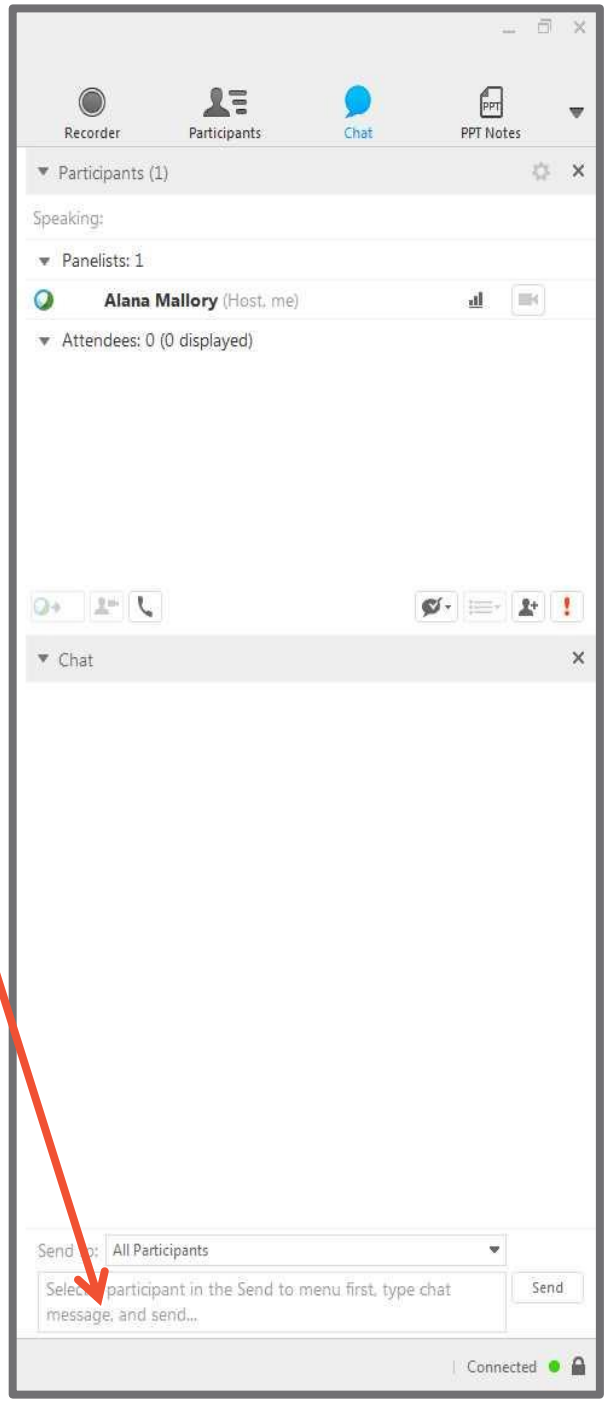
We will not be streaming sound through your computer, so dialing in is critical to hear the audio portion of today's presentation. Thank you!

NEED TODAY'S SLIDES?

Please refer to the URL in the chat box to download today's presentation materials. It should be located on the right-hand side of your screen.

This webinar is being recorded –

Please check the learning network website tomorrow morning for the recording and corresponding materials.

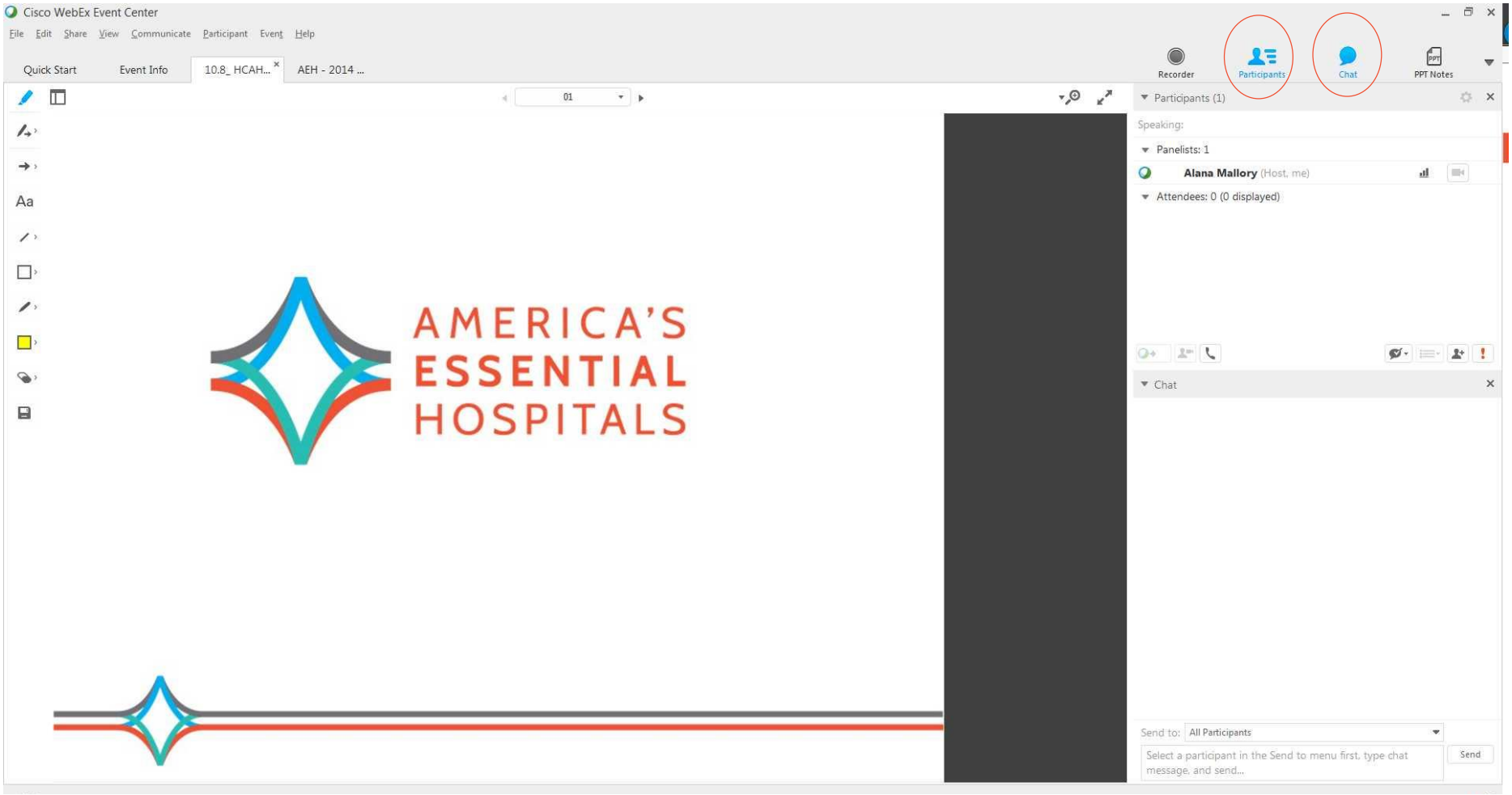


PARTICIPANT INTERACTION

All lines have been muted, but we still want to hear from you!

Ways to interact:

- Ask questions or make comments through the "chat area" located to the right of your screen
- If you wish to speak telephonically, please "raise your hand" and wait for me to unmute your line before you begin talking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Participants
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AMERICA'S
ESSENTIAL
HOSPITALS
Participants (1)
Speaking:
Panelists: 1
Alana Mallory (Host, me)
Attendees: 0 (0 displayed)
Chat
Send to: All Participants
Select a participant in the Send to menu first, type chat message, and send...
Send

WELCOME

PEOPLE TO KNOW

Kalpana Ramiah, DrPH
Director of Research

Deborah Roseman, MPH
Principal Project Specialist

Janelle Schrag, MPH
Senior Program Analyst

Brian Roberson, MPA
Senior Research Analyst

Madeline White
Research Assistant

TODAY'S AGENDA

- The Learning Network
- How Did We Get Here?
- What Is Population Health?
- Discussion
- What to Expect
- Q&A

THE LEARNING NETWORK

GOALS OF THE NETWORK

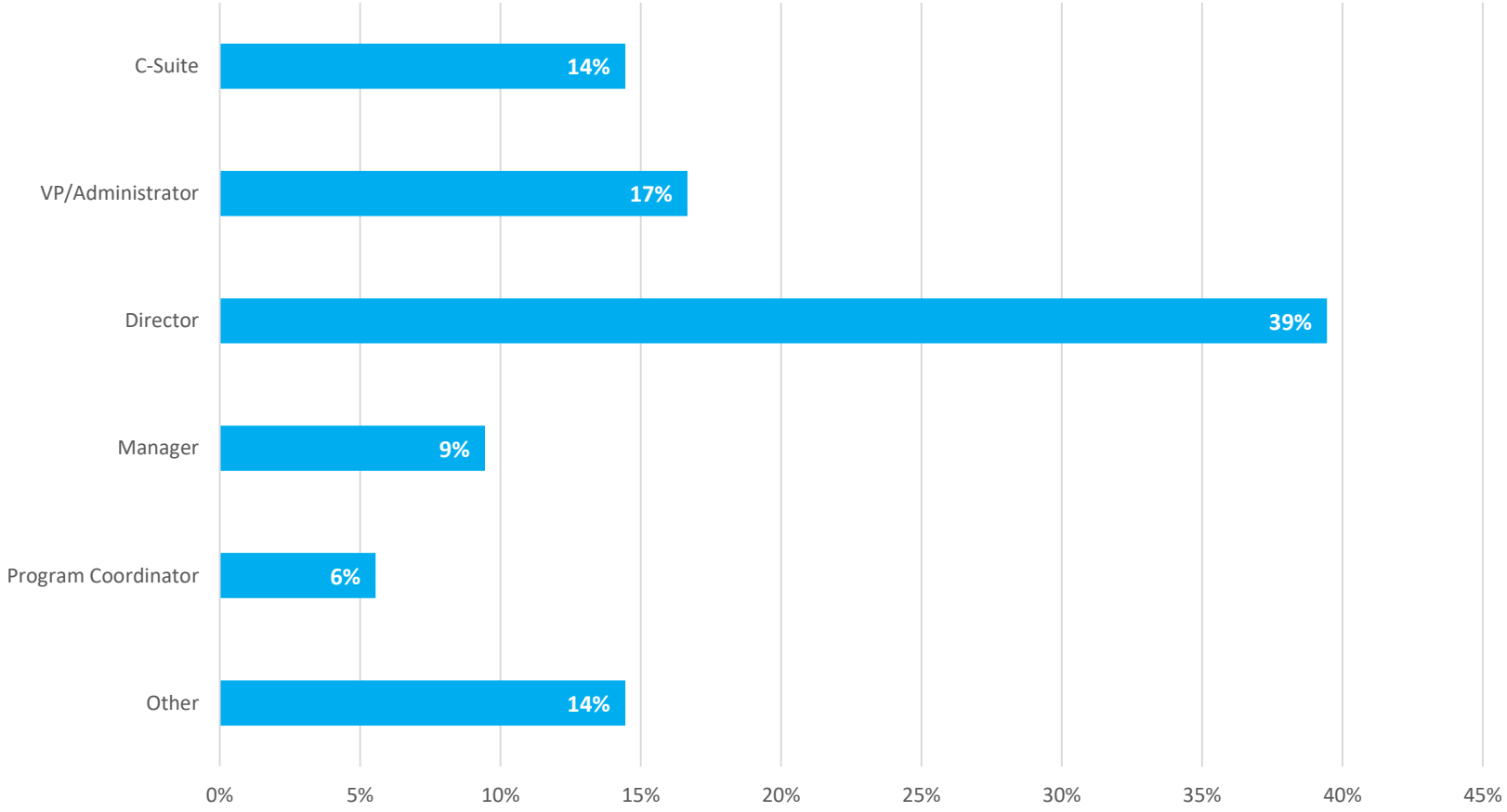
Advance your hospital's progress toward implementing and sustaining community-integrated healthcare by:

- Learning strategies for developing, implementing and sustaining community-integrated health care;
- Engaging with peers and share experiences to overcome common challenges; and
- Exploring tools to facilitate your efforts.

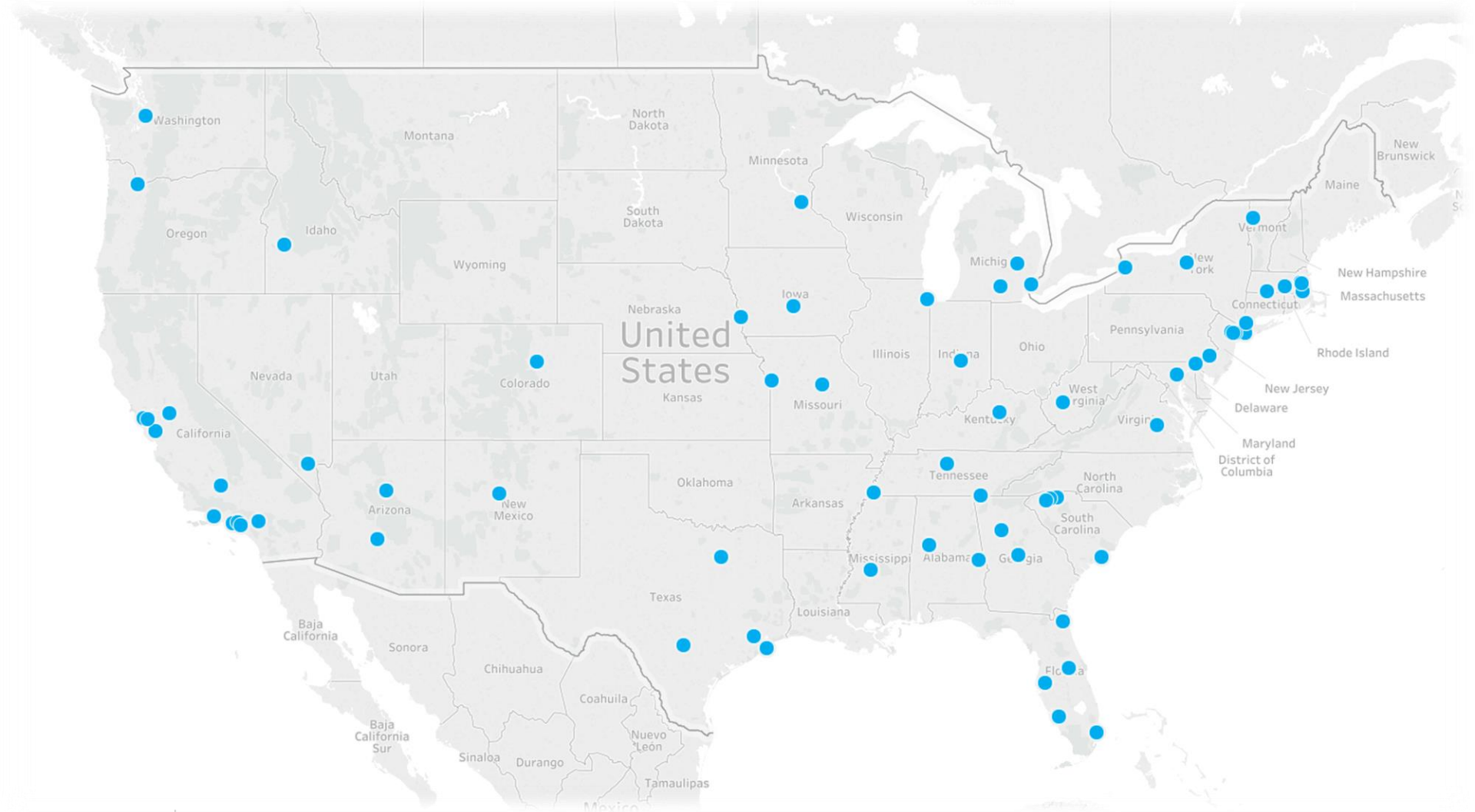
WHO YOU ARE

- 185 Individuals
- 81 Hospitals
- 26 Not for Profit Hospitals
- 55 Publicly Owner Hospitals

WHO YOU ARE


C-Suite
14%
VP/Administrator
17%
Director
39%
Manager
9%
Program Coordinator
6%
Other
14%
0%
5%
10%
15%
20%
25%
30%
35%
40%
45%

A NATIONAL COMMUNITY

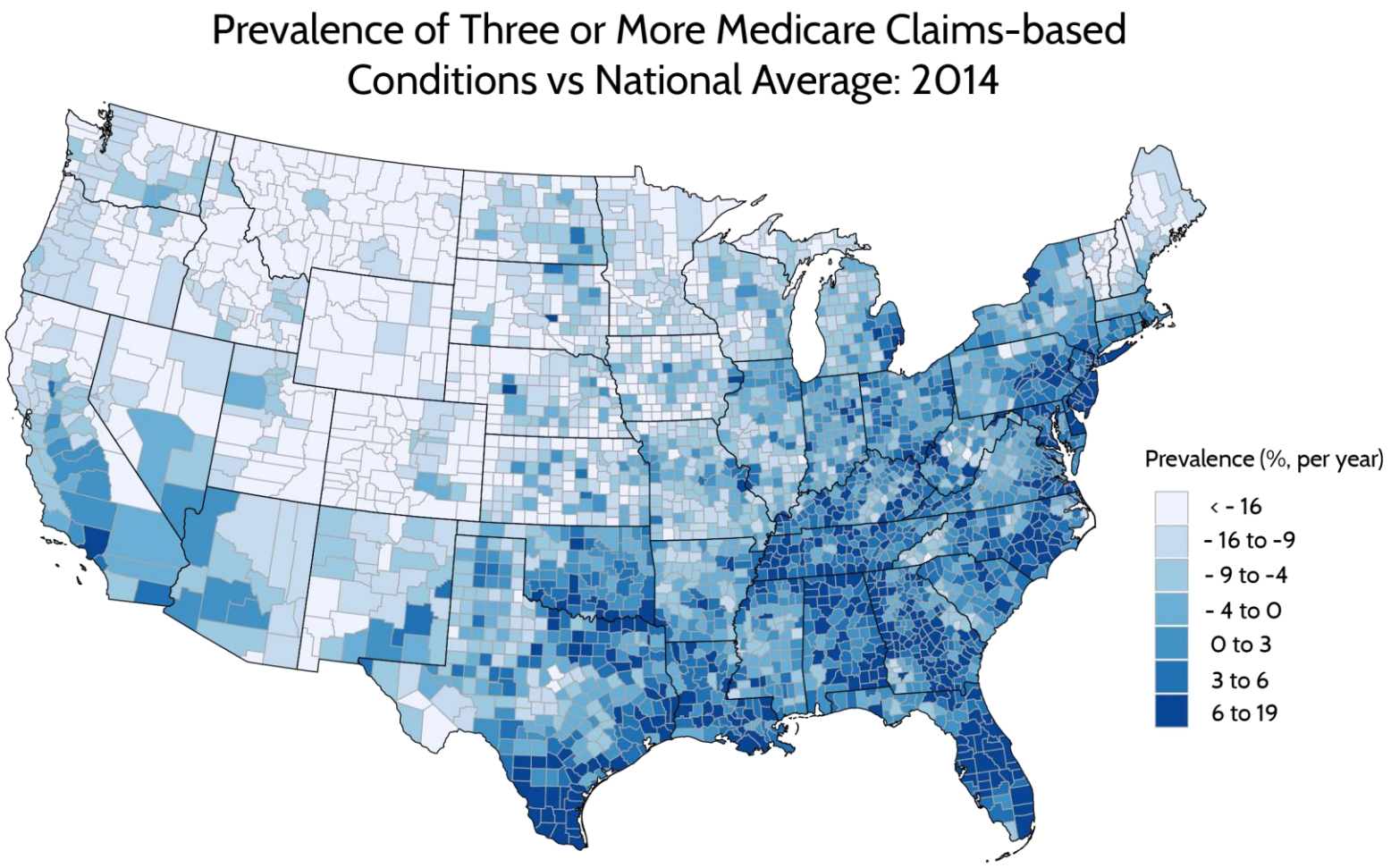


HOW DID WE GET HERE?

AMERICA'S ESSENTIAL HOSPITALS

- 300+ hospitals caring for the most vulnerable
- Trauma, burn care, NICU, emergency psychiatric, disaster response
- Health professionals training
- Primary and specialty care networks

WE SERVE THE MOST VULNERABLE



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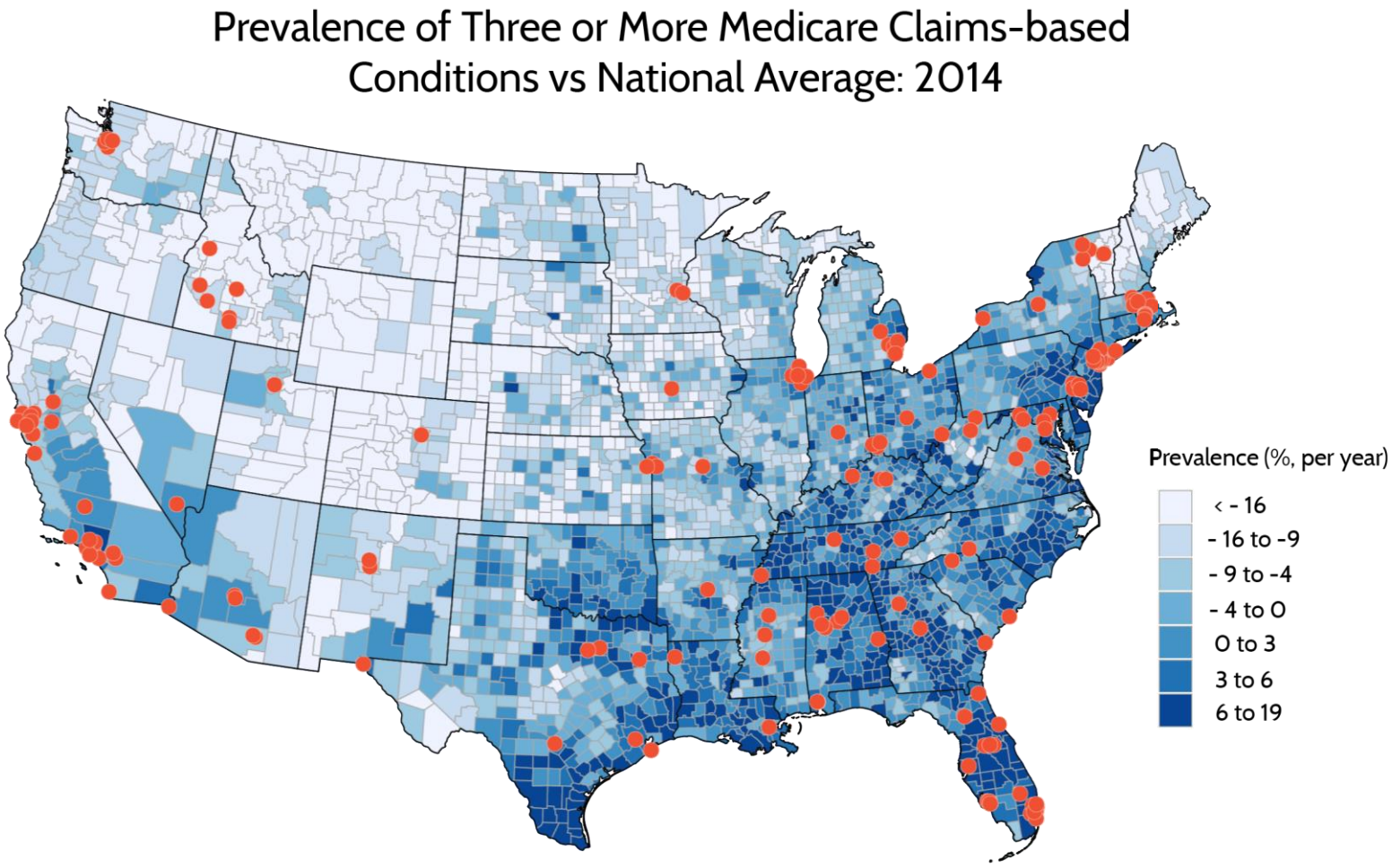
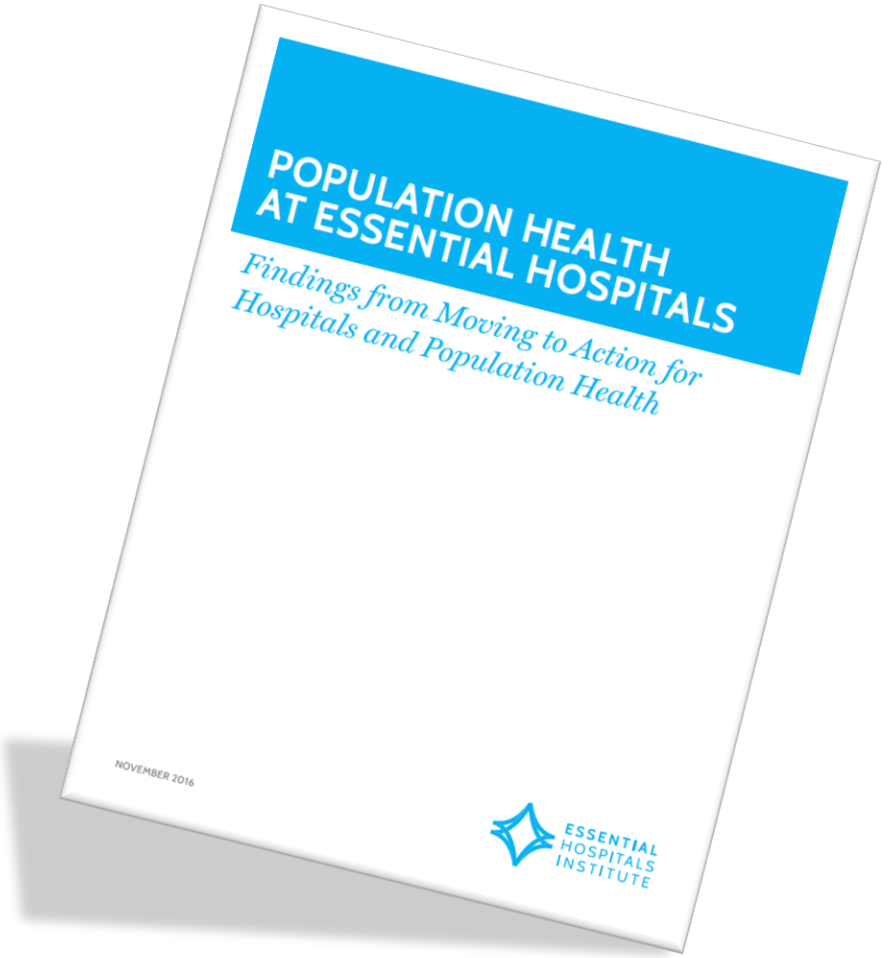


MOVING TO ACTION

- Landscape Review
- Survey
- Interviews
- Summit
- Road Map



WHAT IS POPULATION HEALTH?

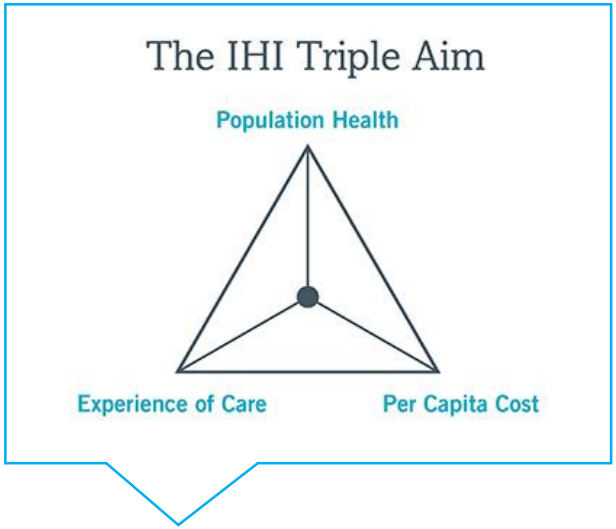
POPULATION HEALTH MILESTONES

The health outcomes of a group of individuals, including the distribution of such outcomes within the group.

Kindig & Stoddart

2003

POPULATION HEALTH MILESTONES

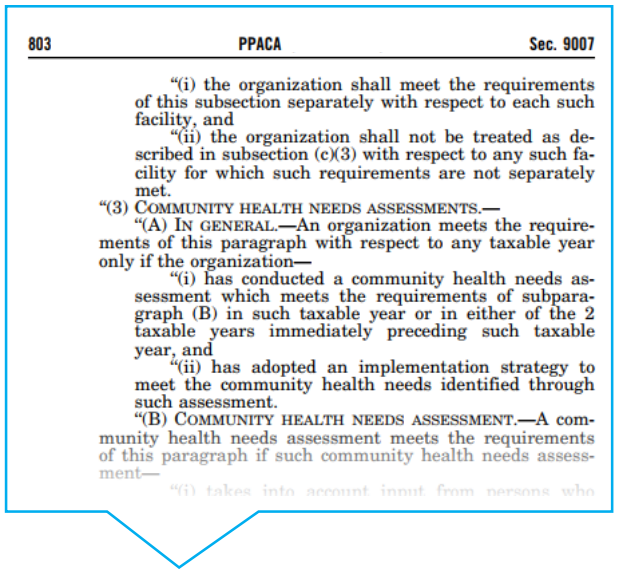


2003

Kindig & Stoddart

2008

POPULATION HEALTH MILESTONES



803 PPACA Sec. 9007

"(i) the organization shall meet the requirements of this subsection separately with respect to each such facility, and

"(ii) the organization shall not be treated as described in subsection (c)(3) with respect to any such facility for which such requirements are not separately met.

"(3) COMMUNITY HEALTH NEEDS ASSESSMENTS.—

"(A) IN GENERAL.—An organization meets the requirements of this paragraph with respect to any taxable year only if the organization—

"(i) has conducted a community health needs assessment which meets the requirements of subparagraph (B) in such taxable year or in either of the 2 taxable years immediately preceding such taxable year, and

"(ii) has adopted an implementation strategy to meet the community health needs identified through such assessment.

"(B) COMMUNITY HEALTH NEEDS ASSESSMENT.—A community health needs assessment meets the requirements of this paragraph if such community health needs assessment—

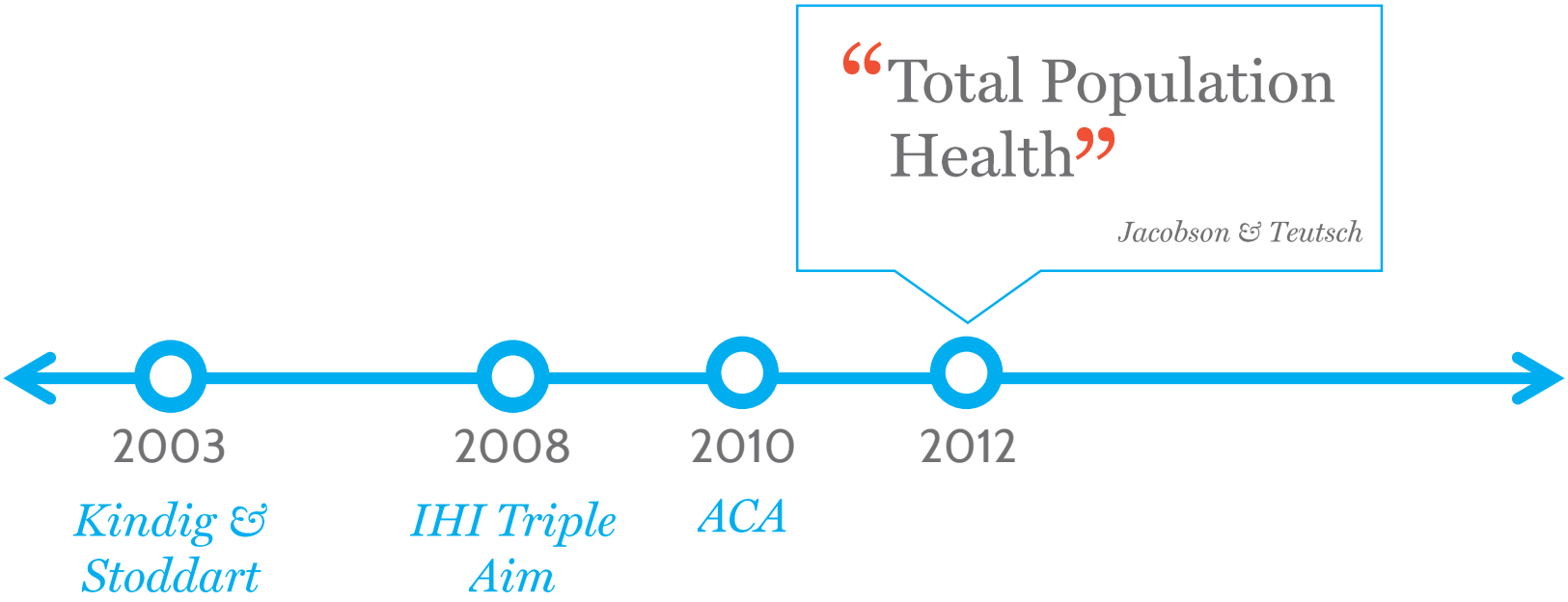
"(i) takes into account input from persons who

2003 — *Kindig & Stoddart*

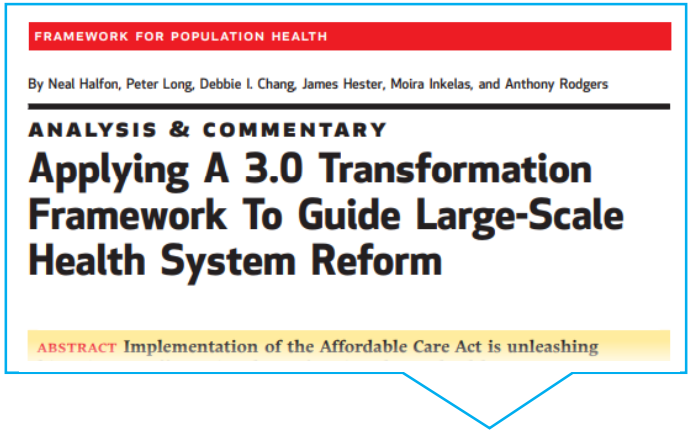
2008 — *IHI Triple Aim*

2010

POPULATION HEALTH MILESTONES



POPULATION HEALTH MILESTONES

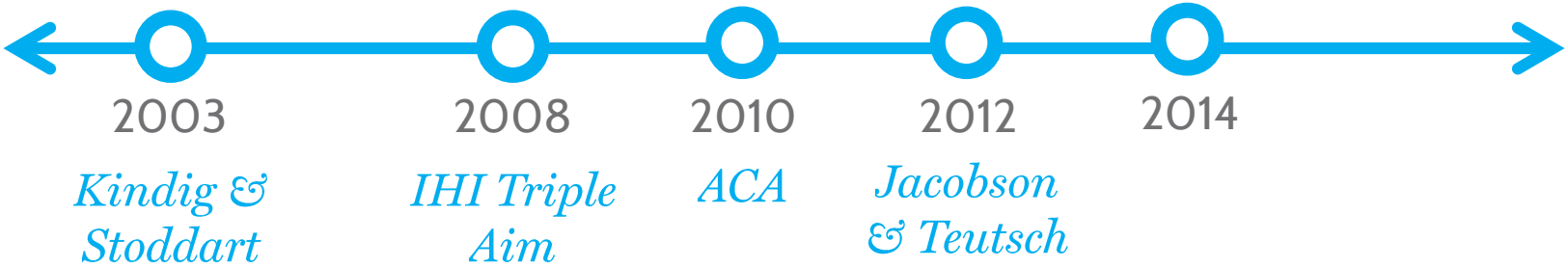

FRAMEWORK FOR POPULATION HEALTH

By Neal Halfon, Peter Long, Debbie I. Chang, James Hester, Moira Inkelas, and Anthony Rodgers

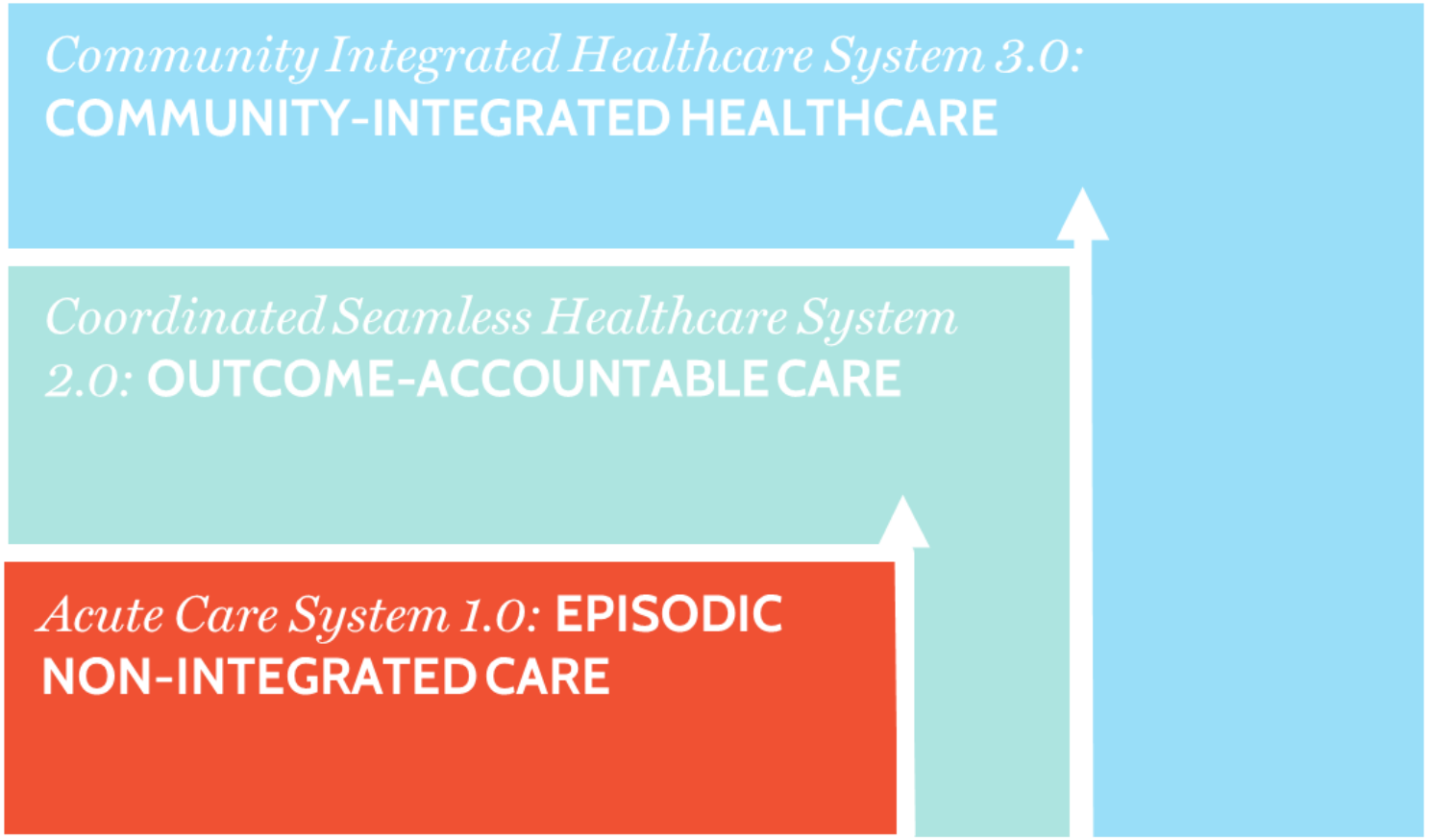
ANALYSIS & COMMENTARY

Applying A 3.0 Transformation Framework To Guide Large-Scale Health System Reform

ABSTRACT Implementation of the Affordable Care Act is unleashing



WHAT IS POPULATION HEALTH?



Adapted from Hester et al., 2015.

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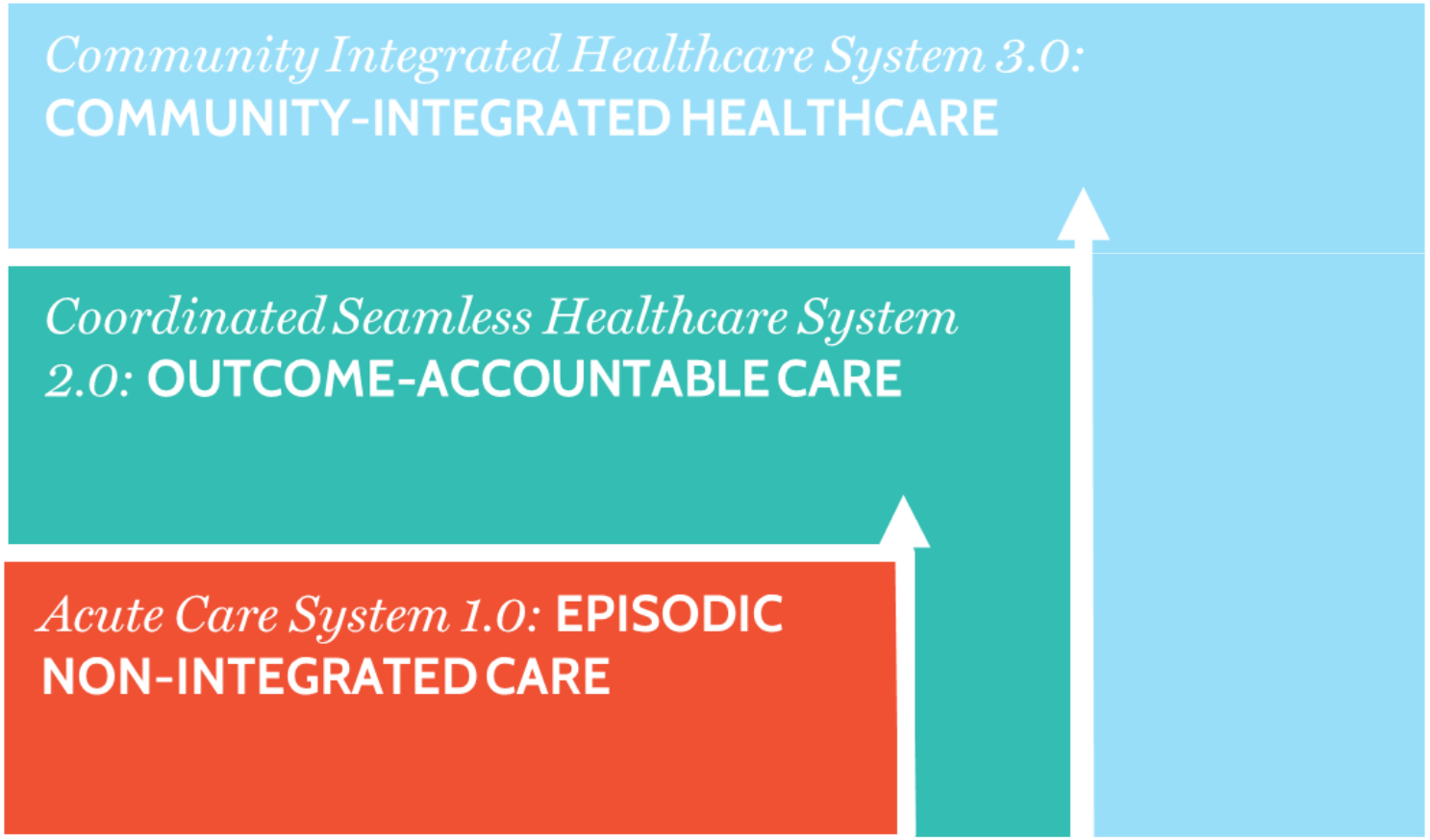

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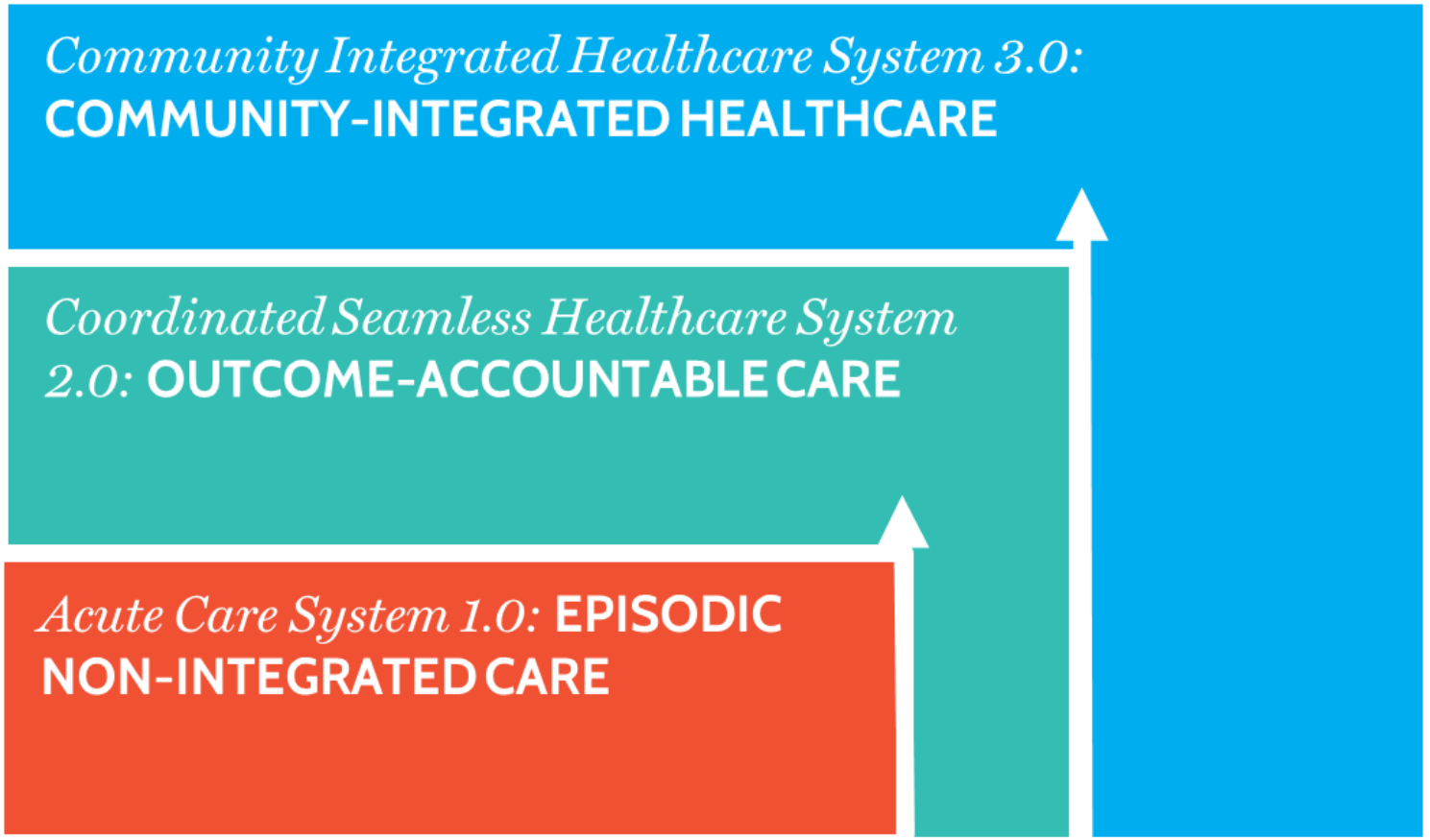

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POPULATION HEALTH SPECTRUM

POPULATION HEALTH SPECTRUM

- ✓ Diabetes
- ✓ High Blood Pressure

POPULATION HEALTH SPECTRUM

- ✓ Diabetes
- ✓ High Blood Pressure
- ✓ No Grocery Store
- ✓ Limited Transportation
- ✓ Neighborhood Blight

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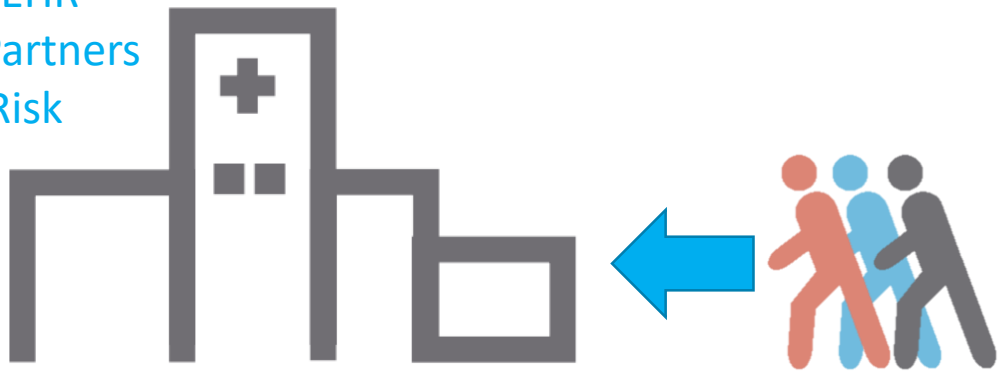
POPULATION HEALTH SPECTRUM

+ Non-Traditional Workforce
+ Care Management
+ Improved EHR
+ Provider Partners
+ Financial Risk



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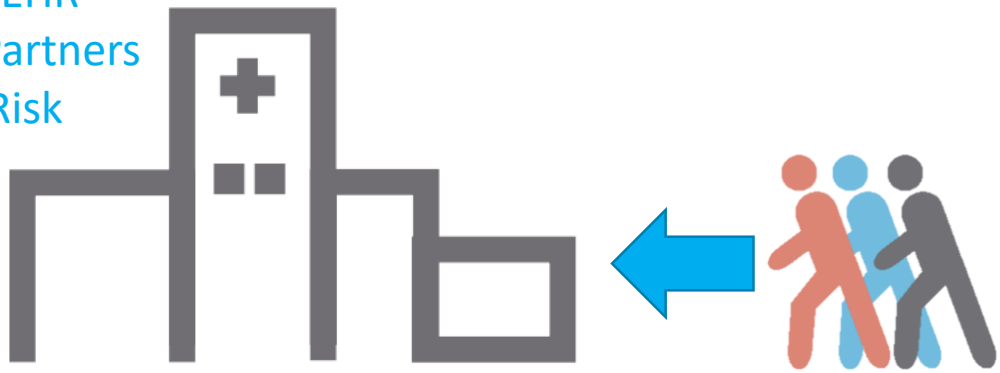

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POPULATION HEALTH MANAGEMENT

POPULATION HEALTH SPECTRUM

+ Non-Traditional Workforce
+ Care Management
+ Improved EHR
+ Provider Partners
+ Financial Risk

+ Community Partners
+ Data Sharing
+ Strategic Investment
+ Needs Assessment
+ Sustainability Plans

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POPULATION HEALTH MANAGEMENT

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POPULATION HEALTH MANAGEMENT — COMMUNITY-INTEGRATED HEALTH CARE

SOCIAL DETERMINANTS OF HEALTH

SOCIAL DETERMINANTS OF HEALTH

The conditions in which people are born, grow, live, learn, work, play, worship, and age that affect a wide range of health, functioning, and quality-of-life outcomes and risks.

HOUSING INSTABILITY

Having difficulty paying rent, spending more than 50% of household income on housing, having frequent moves, living in overcrowded conditions, or doubling up with friends and relatives.

HOUSING INSTABILITY

UVM Medical Center
Burlington, VT

- Grants funds to Harbor Place motel which provides temporary, emergency housing
- Works with community partners to support Beacon Apartments – a permanent housing site
- Supports an emergency warming shelter through direct funds and daily linen services

FAMILY & SOCIAL SUPPORTS

Interconnected relationships that provide durable patterns of interaction, interpersonal relations, nurturing, and reinforcements for coping with daily life.

FAMILY & SOCIAL SUPPORTS

Memorial Regional Hospital
Hollywood, FL

- Healthy Youth Transitions program helps young adults aging out of foster care
- Life Coaches form trusting, professional relationships with program participants to help them transition to independent living
- Maintain several collaborative partnerships with health care and community organizations to strengthen social support systems

FOOD INSECURITY

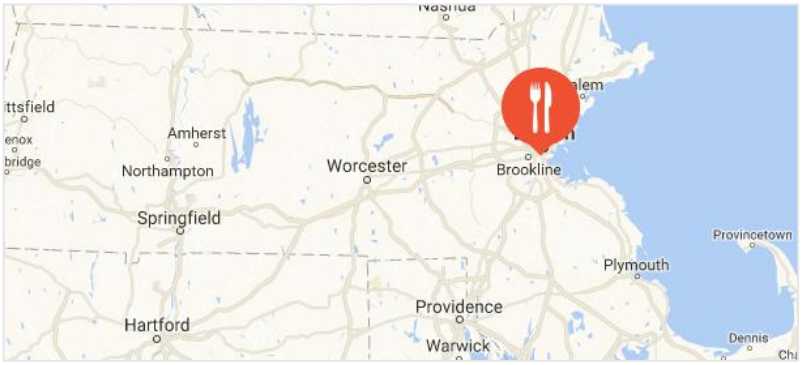
The state of being without reliable access to sufficient quantity of affordable, nutritious food.

FOOD INSECURITY

Boston Medical Center

Boston, MA

- Patients are prescribed to Preventive Food Pantry for fresh produce and other healthy foods
- The Pantry works closely with Greater Boston Food Bank, as well as other community partners
- Cooking classes in the on-campus demonstration kitchen use ingredients from the Pantry



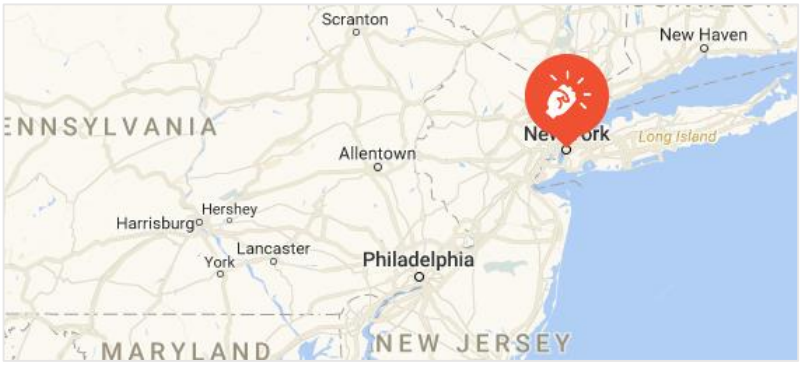
INTERPERSONAL VIOLENCE

The intentional use of physical force or power, threatened or actual, against another person or against a group or community that results in or has a high likelihood of resulting in injury, death, psychological harm, maldevelopment, or deprivation.

INTERPERSONAL VIOLENCE

NYC Health + Hospitals
New York, NY

- Engages youth early in long-term mentorship and development activities to divert them from involvement in violent peer groups and behaviors
- Works with concerned organizations and neighborhood residents to build community strategies
- Immediately engages people who have been violently injured to provide counsel and support



EDUCATION

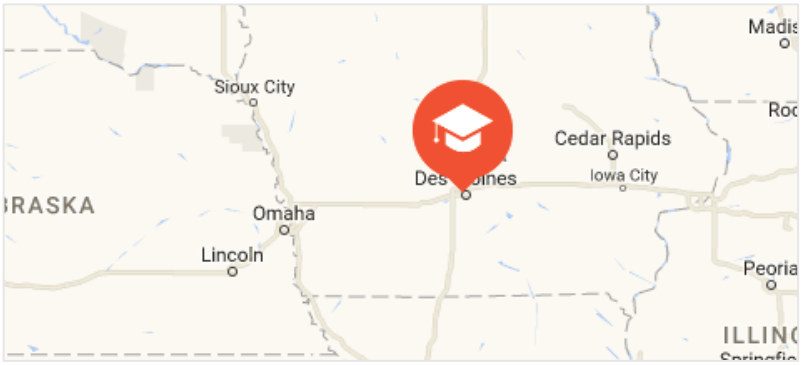
An individual's access to and completion of various levels of academic training, including early learning, primary, secondary, and post-secondary courses.

EDUCATION

Broadlawns Medical Center

Des Moines, IA

- Two programs developed to provide education, training, and awareness of career opportunities in health care
- TECH targets high school students and TEACH is geared for adults
- Participants graduate the program with a Certified Nursing Assistant degree



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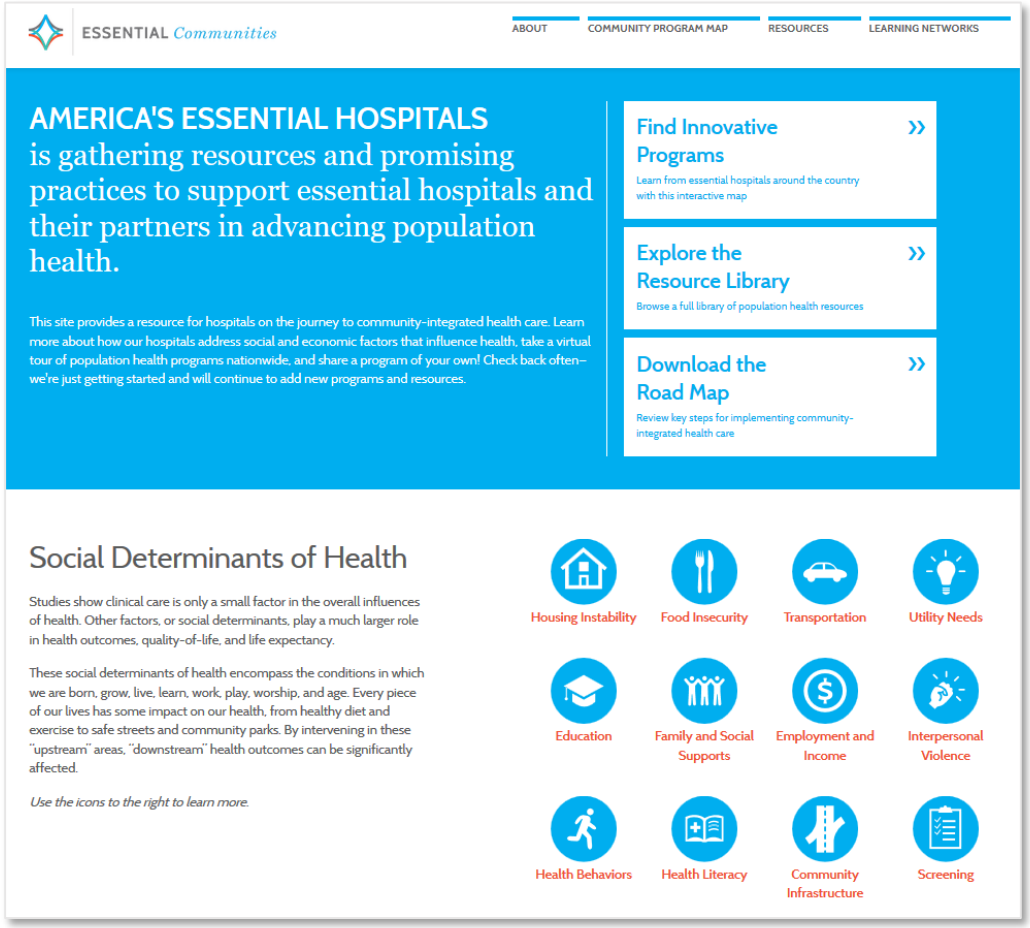

IMPLEMENTING POPULATION HEALTH

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- Assess readiness, plan and invest strategically, assess community need

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- Grow and develop workforce, engage partners, collect and analyze data, demonstrate value

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- Assess readiness, plan and invest strategically, assess community need

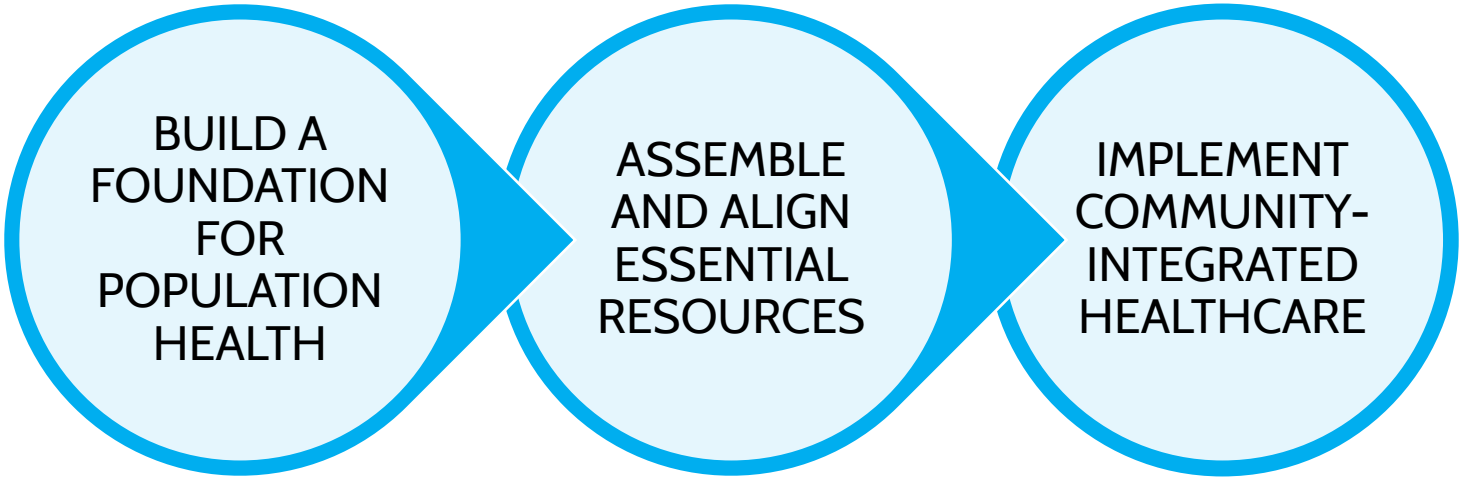
- Grow and develop workforce, engage partners, collect and analyze data, demonstrate value

- Engage the community, plan for sustainability

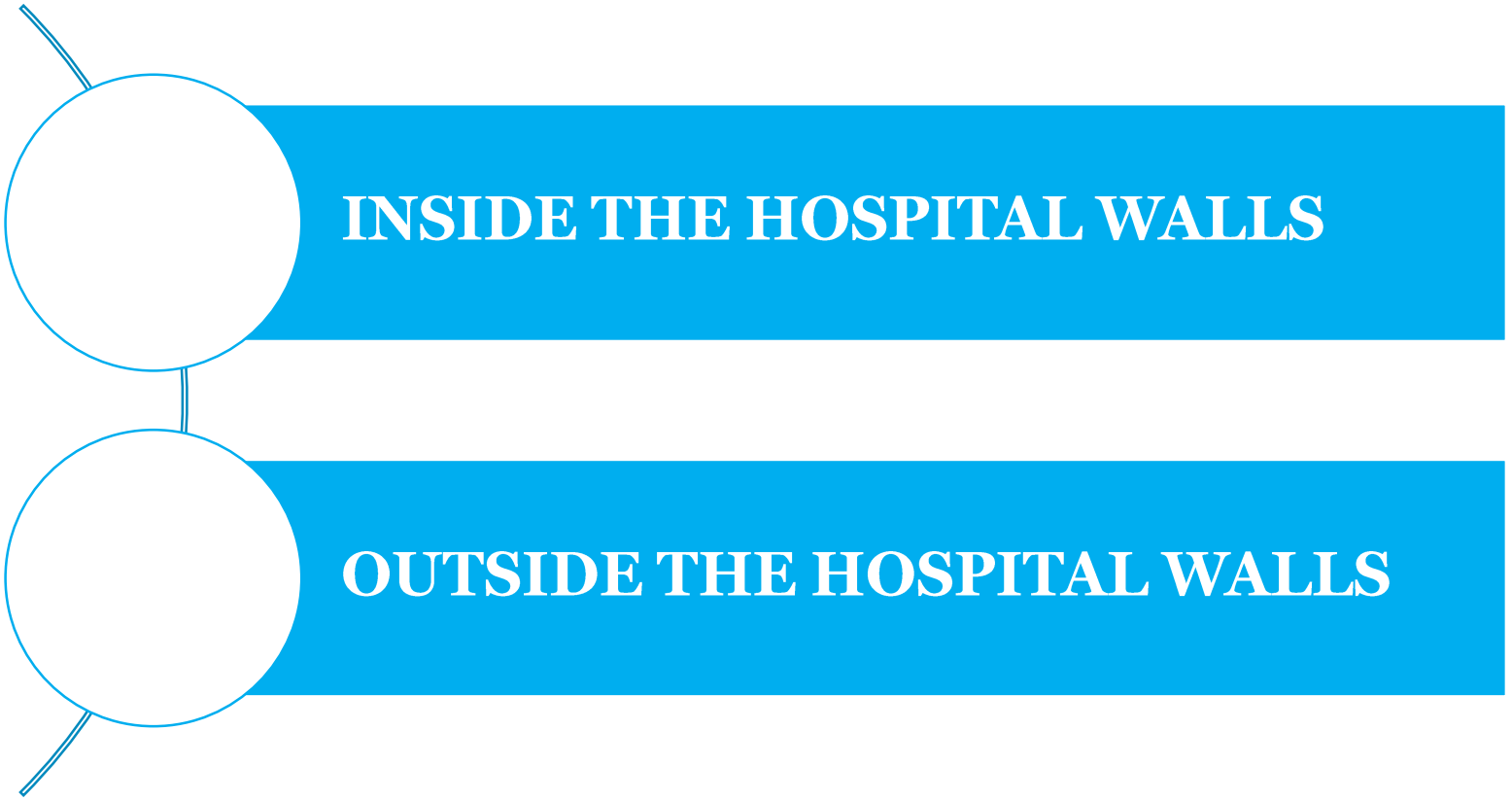
Q&A

WHAT TO EXPECT

THREE MODULES



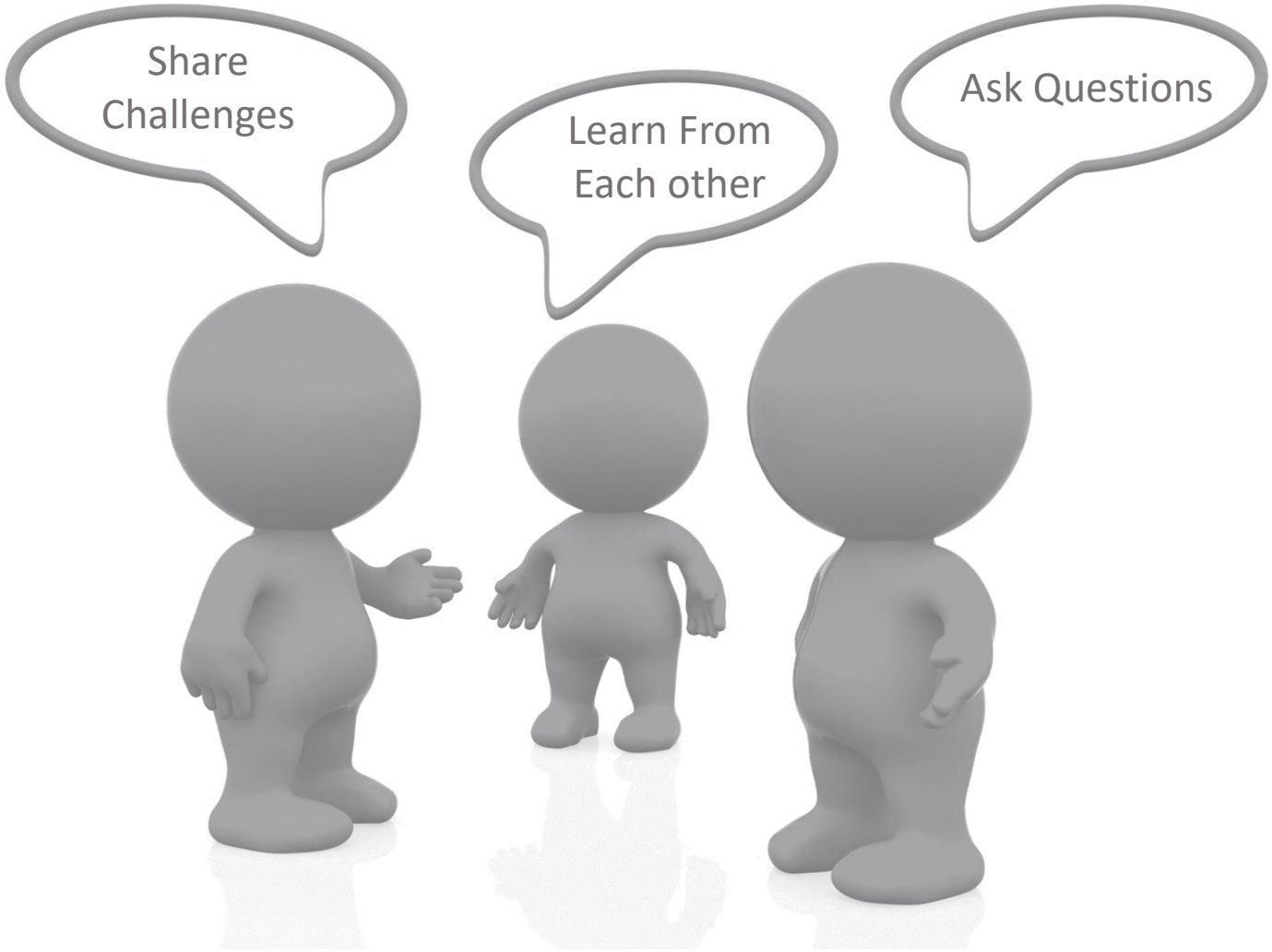
MODULE 1: BUILD A FOUNDATION



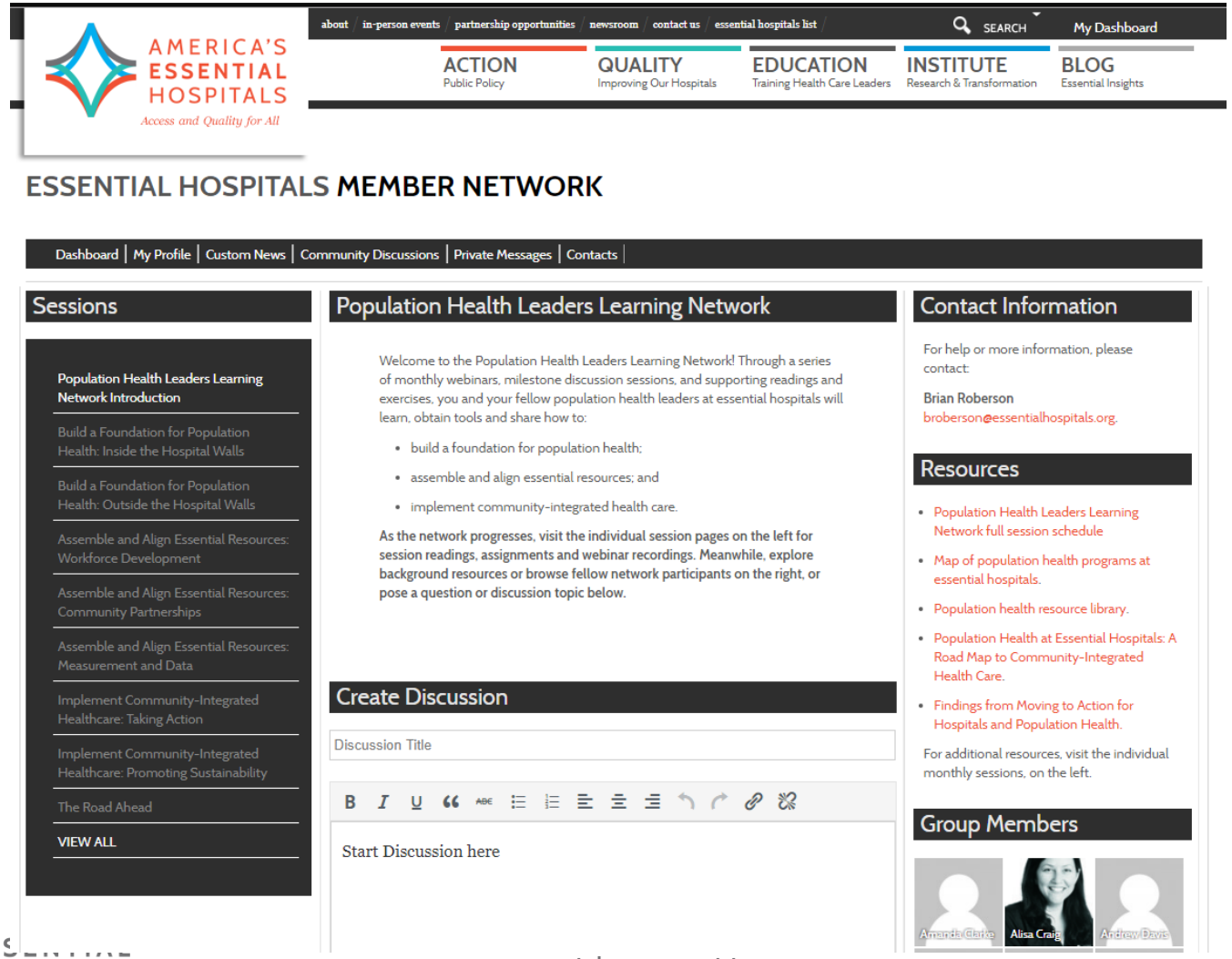
MODULE 2: ASSEMBLE AND ALIGN ESSENTIAL RESOURCES

MODULE 3: IMPLEMENT COMMUNITY-INTEGRATED HEALTHCARE

CRITICAL CONVERSATIONS



NAVIGATING THE WEBSITE



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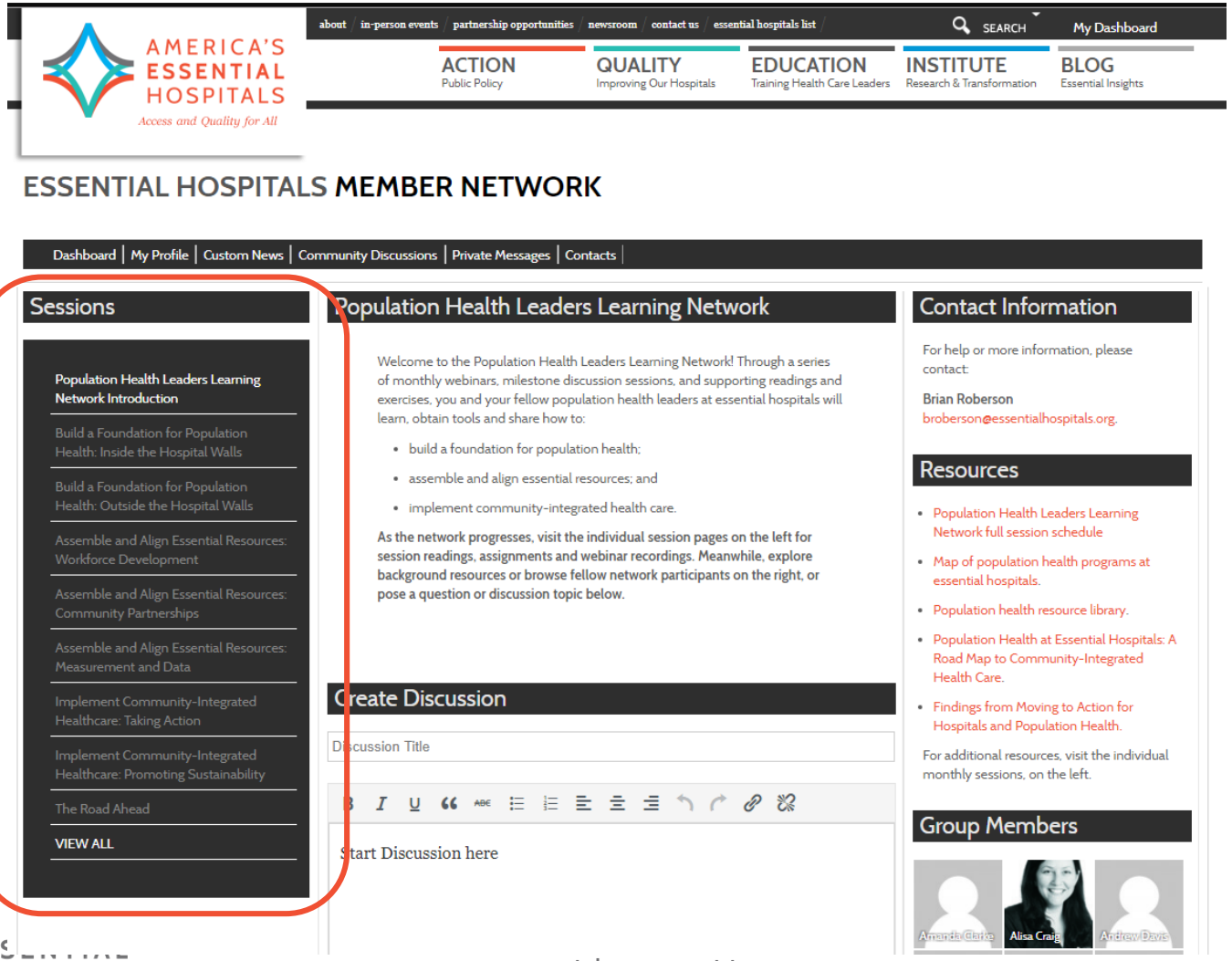

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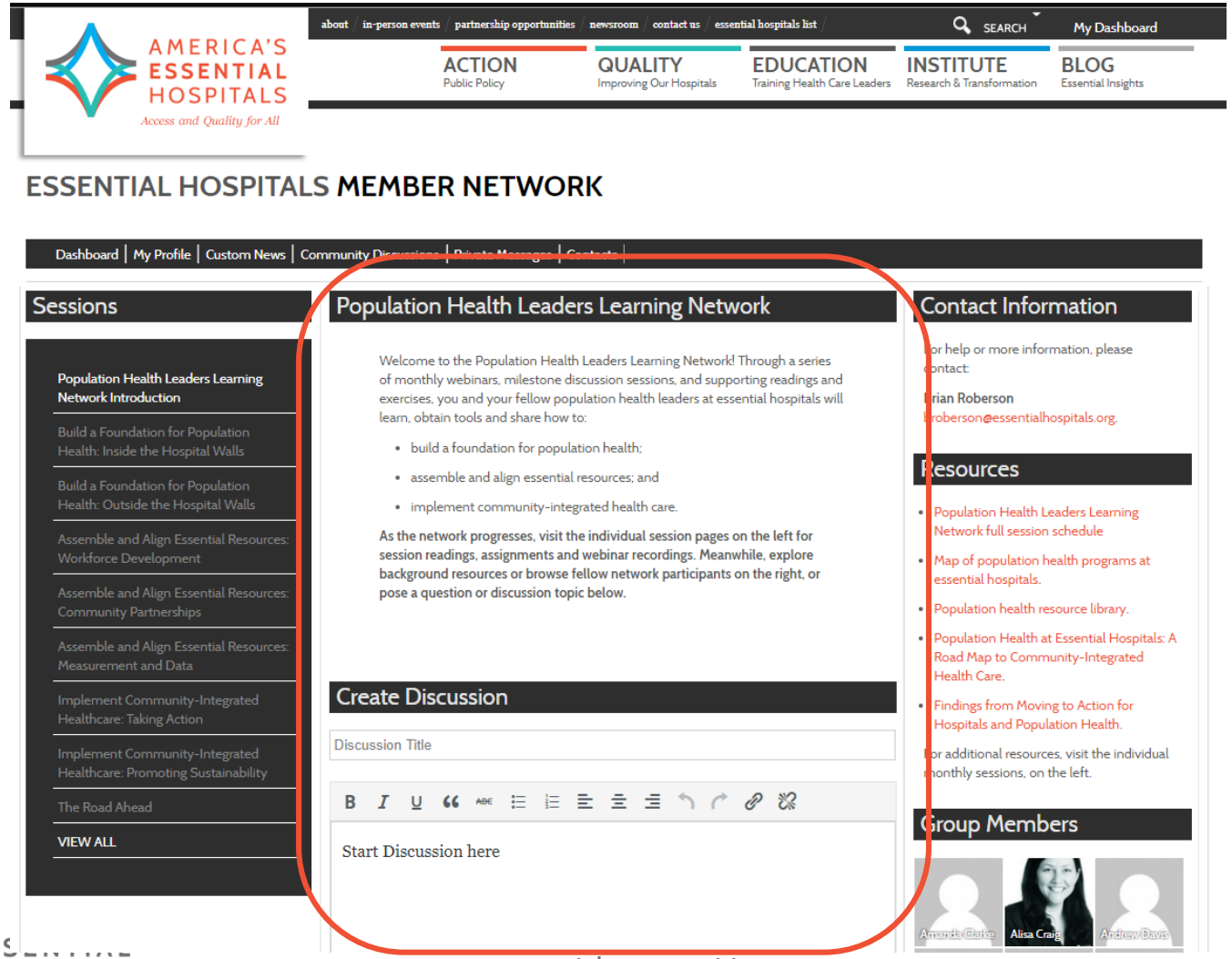

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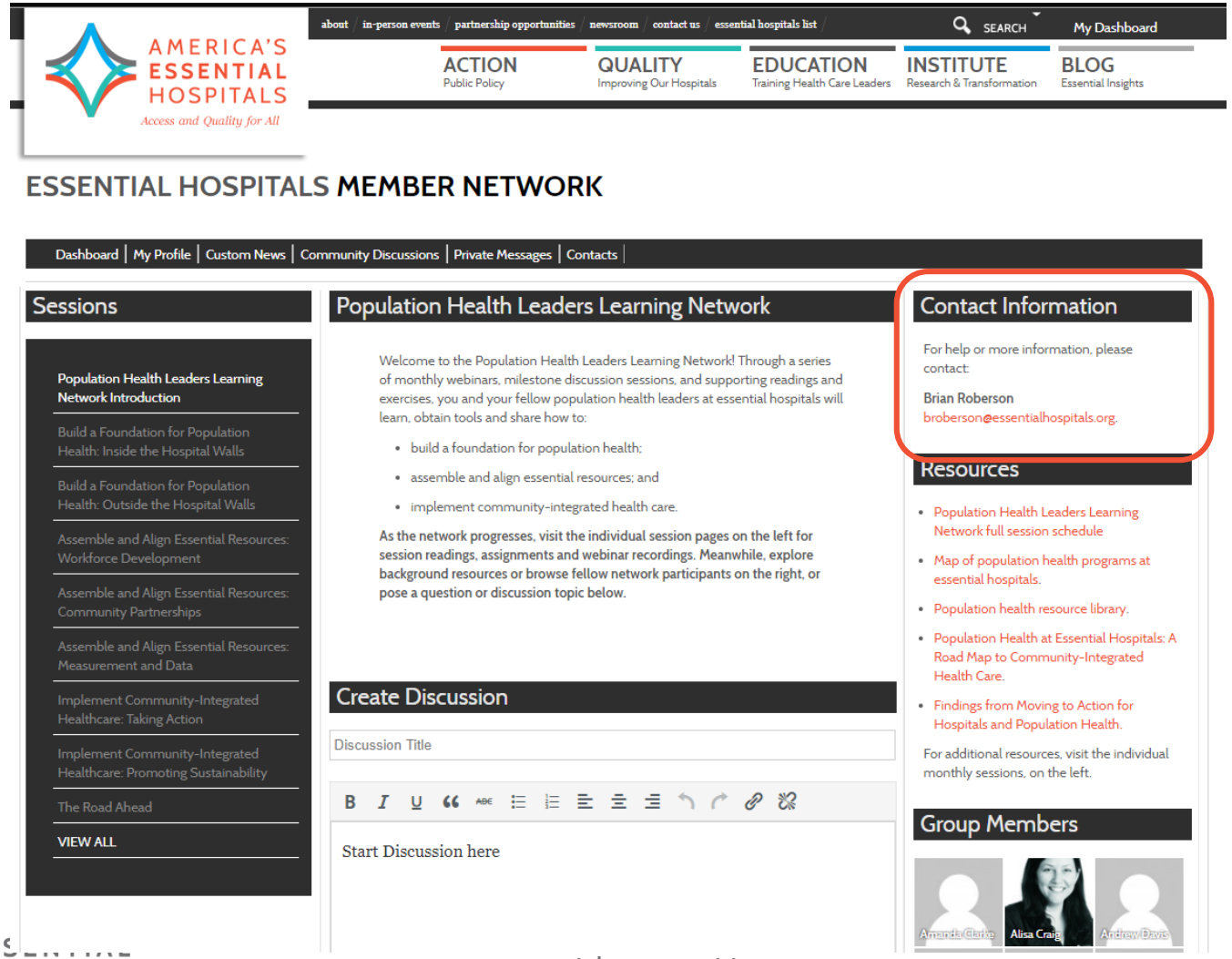

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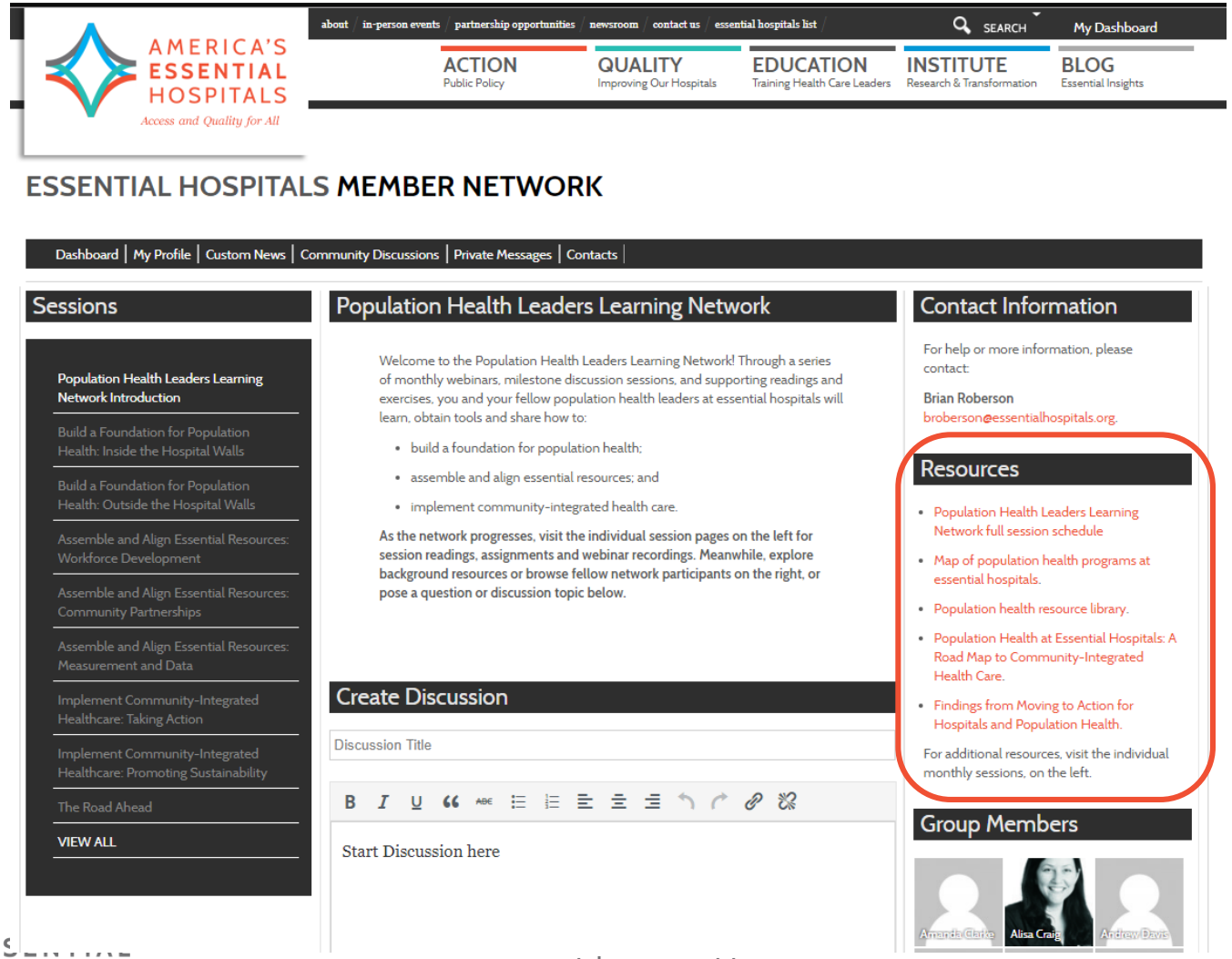

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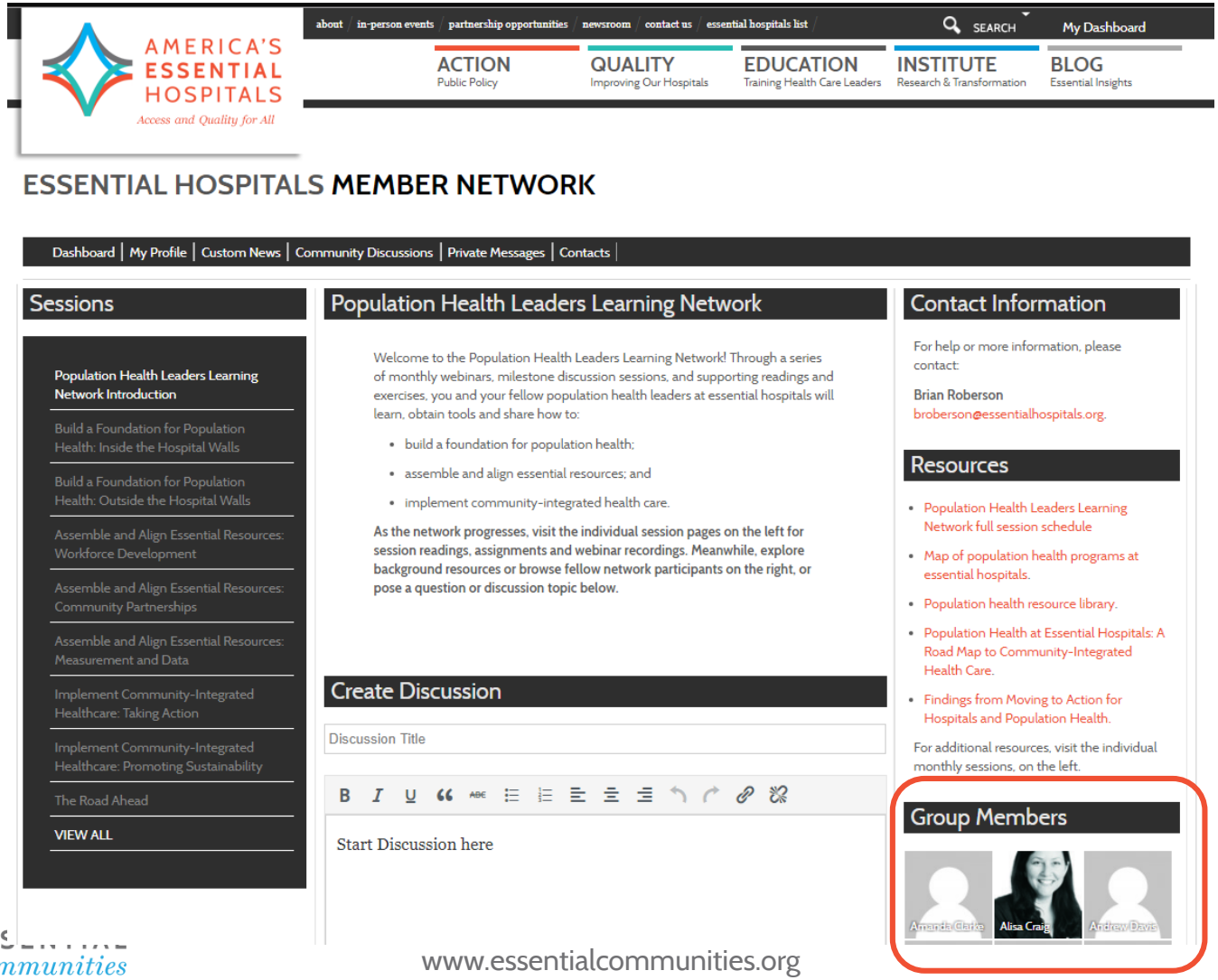

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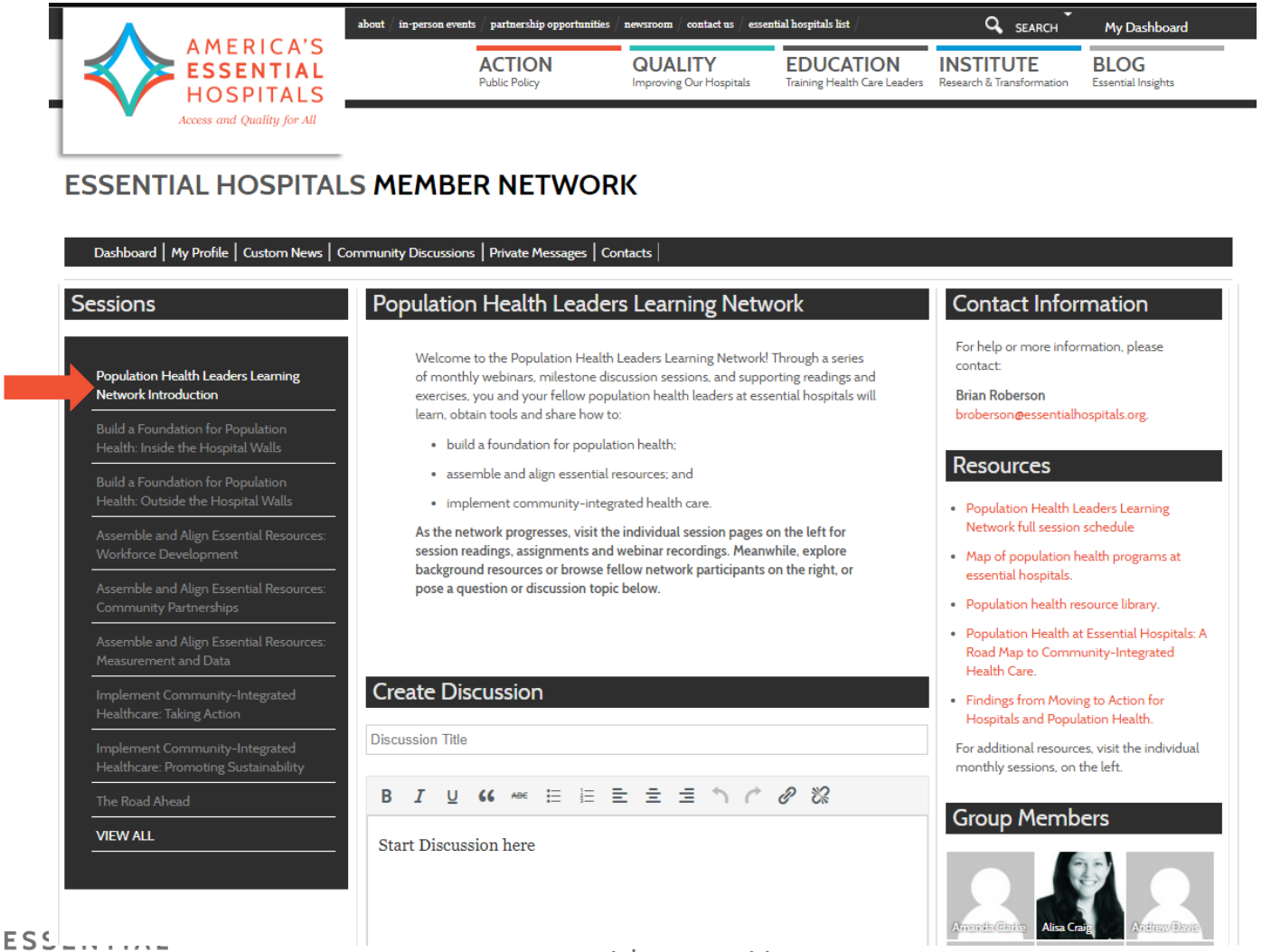

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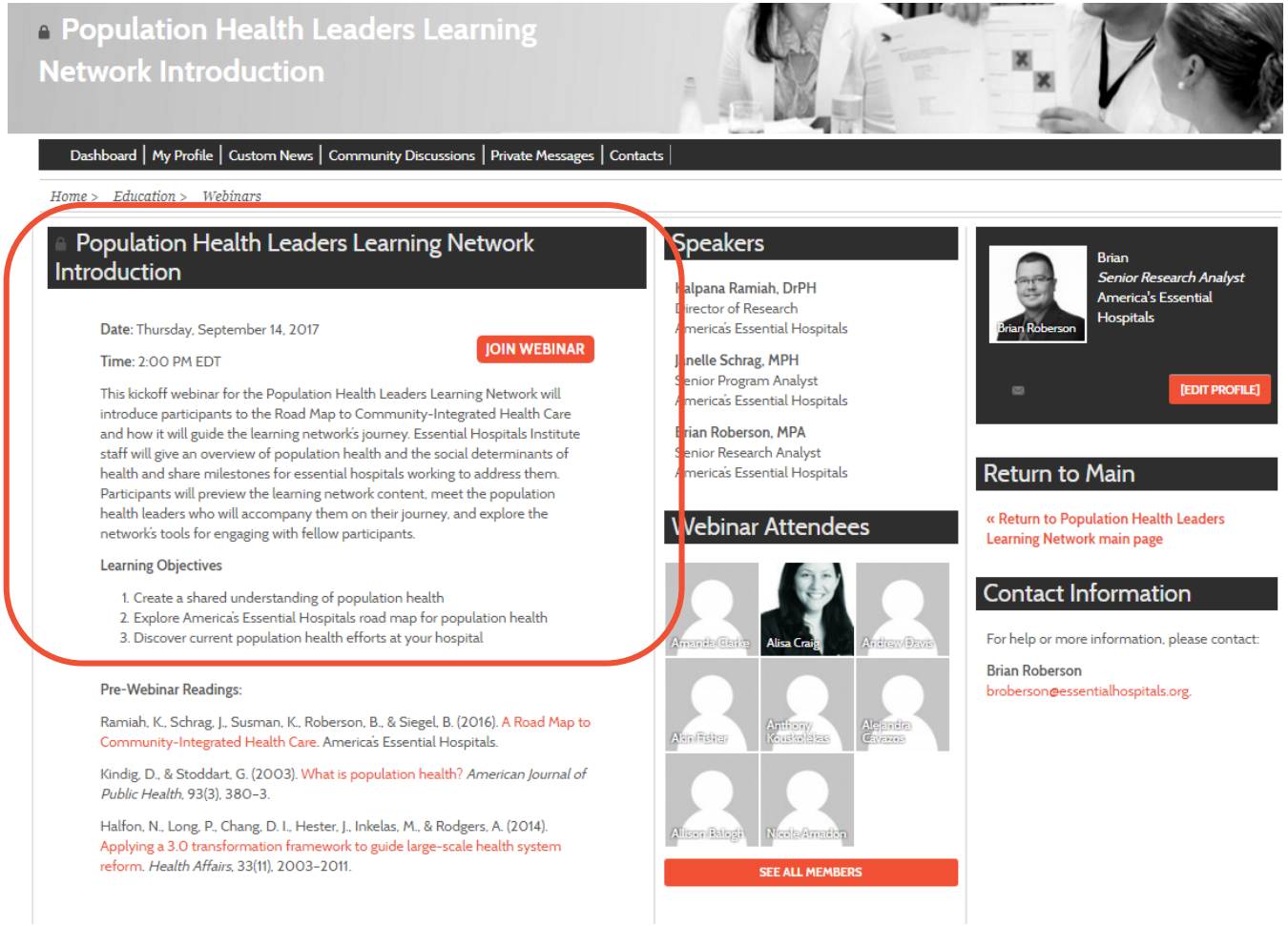

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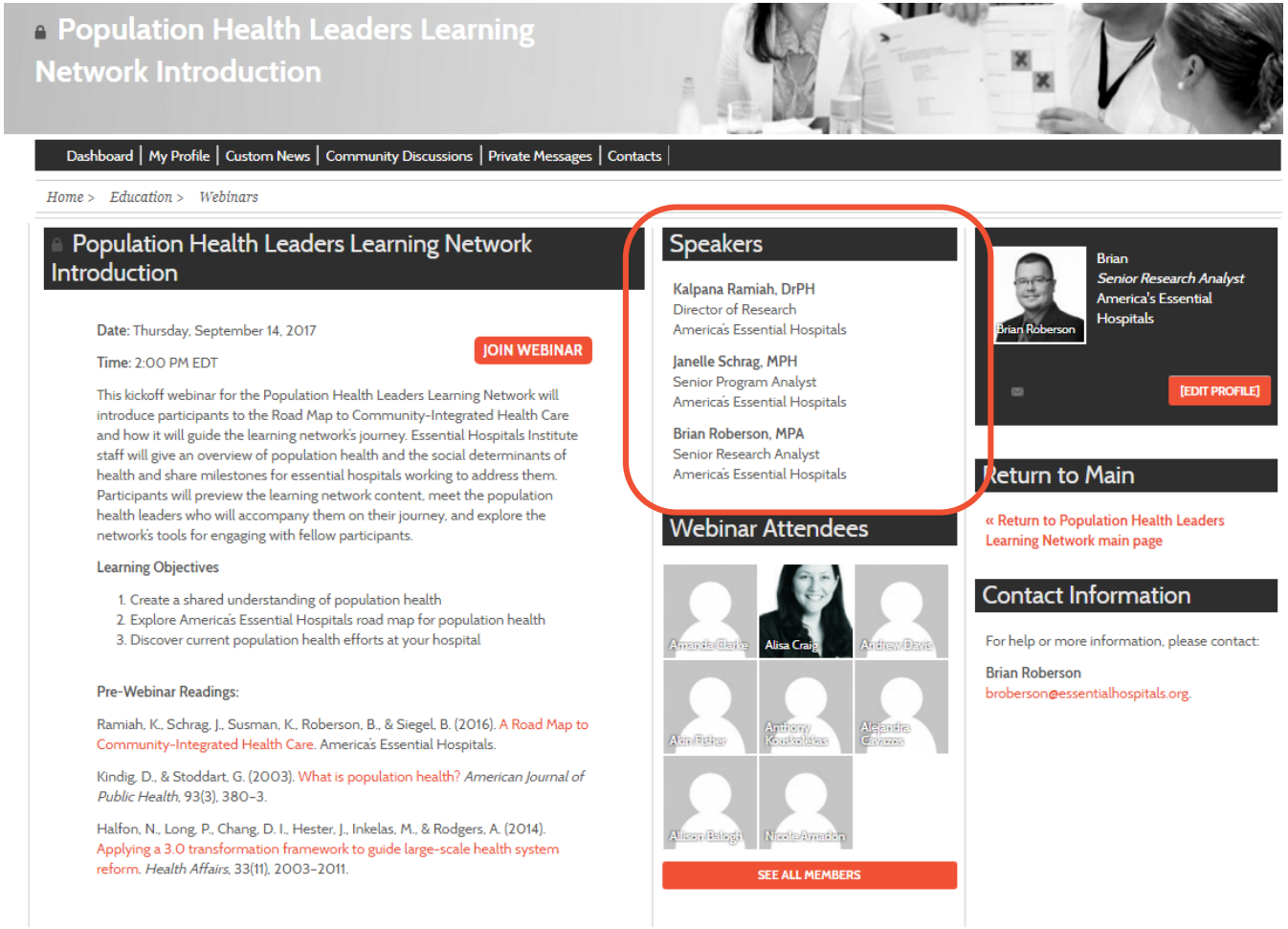

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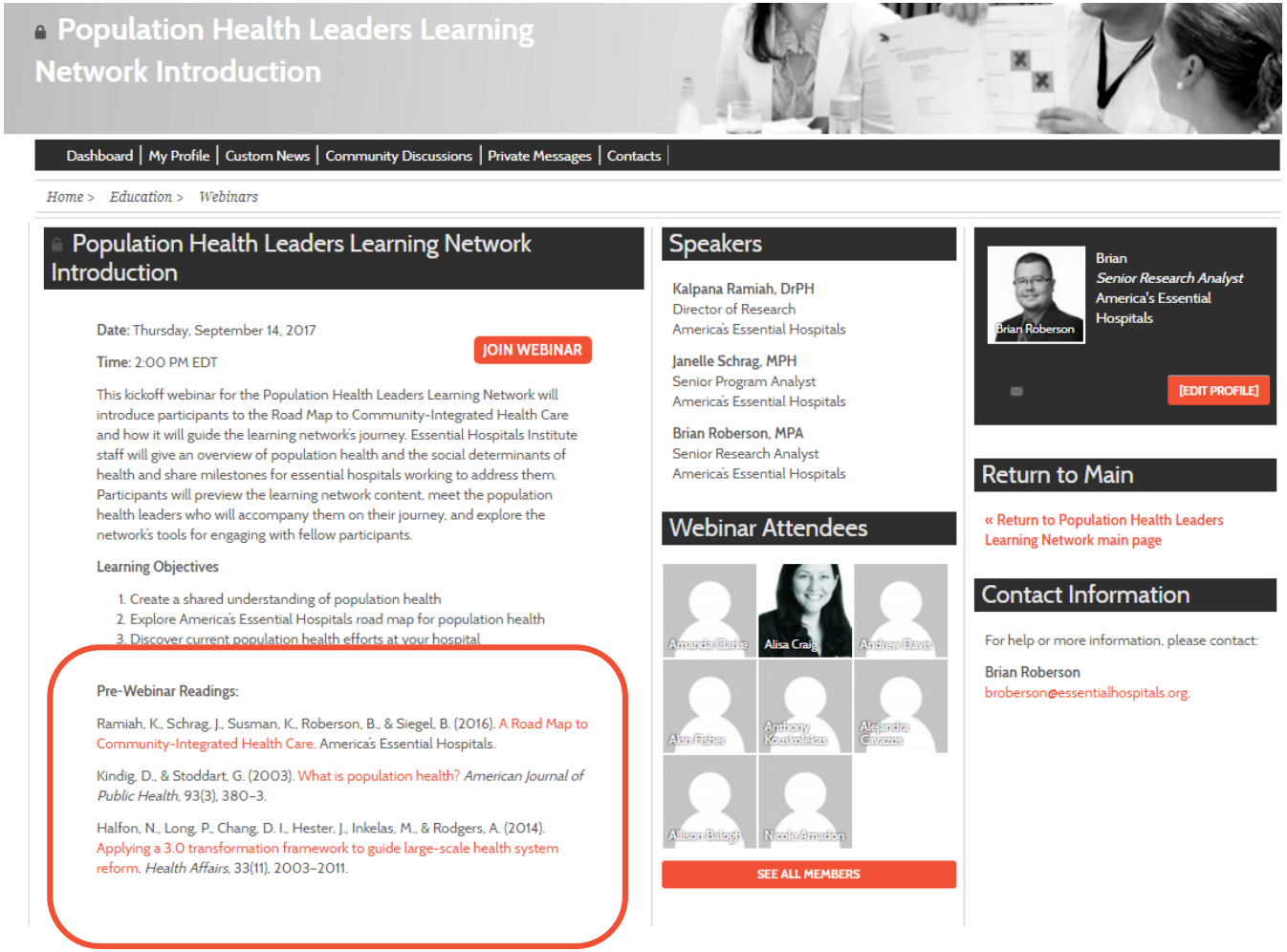

FIRST HOMEWORK

Population Health Leaders Learning Network Homework #1

1. **Contact Information:**

(a) Name

(b) Title

(c) Organization

(d) Email Address

2. To what extent are the following in place at your hospital?

	Not at all	Very little	Somewhat	To a great extent	Not sure
(a) Buy-in at the leadership (C-suite, Board) level to address social determinants of health in your community	○	○	○	○	○
(b) Willingness at the leadership level to direct resources toward addressing social determinants of health	○	○	○	○	○
(c) An understanding of community need and assets regarding social determinants of health	○	○	○	○	○
(d) Staff with time and capability to do this work	○	○	○	○	○
(e) Awareness across the hospital staff of the nature and importance of this work	○	○	○	○	○
(f) Partnerships with local public and/or private entities to address social determinants of health	○	○	○	○	○
(g) Data collection on social determinants of health	○	○	○	○	○
(h) Data sharing with partners regarding social determinants of health	○	○	○	○	○
(i) Sustainable funding to support population health efforts	○	○	○	○	○

FIRST HOMEWORK

3. Please tell us about any programs your hospital has in place to address the social determinants of health. Keep in mind that these programs may exist in many different departments across your hospitals. If possible, list the program's name, the social determinant(s) it seeks to address, and (if applicable) any community partners it includes.

Characters Remaining: 999

4. What progress would you like to make toward addressing social determinants of health in your community as a result of participating in this learning network?

Characters Remaining: 999

5. How will you know if/when you have achieved your goal?

Characters Remaining: 999

Q&A