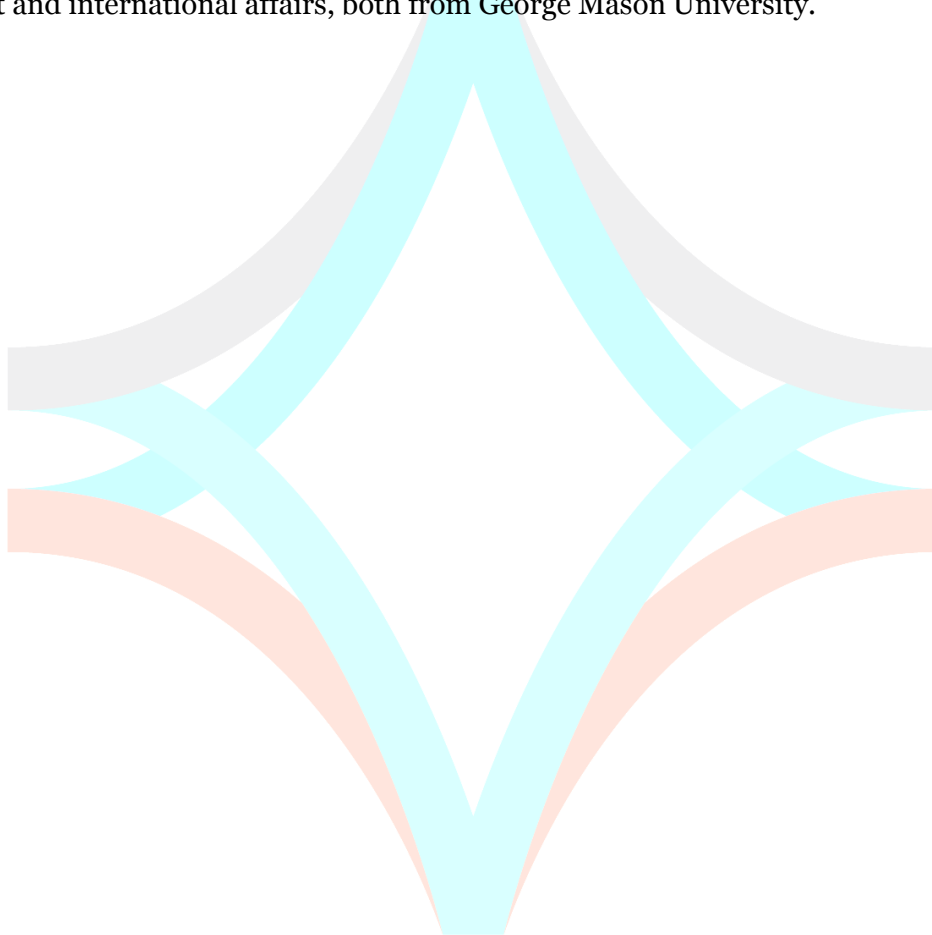




**Zina Gontscharow, MPP**  
Senior Policy Analyst  
America's Essential Hospitals

Gontscharow joined America's Essential Hospitals in 2008 and plays an integral role in the association's policy initiatives to protect public hospitals' short and long term longevity. In addition to her role at the association, Gontscharow serves on the Western State Hospital advisory council, in Staunton, Virginia. She holds a master of public policy and a bachelor's degree in government and international affairs, both from George Mason University.



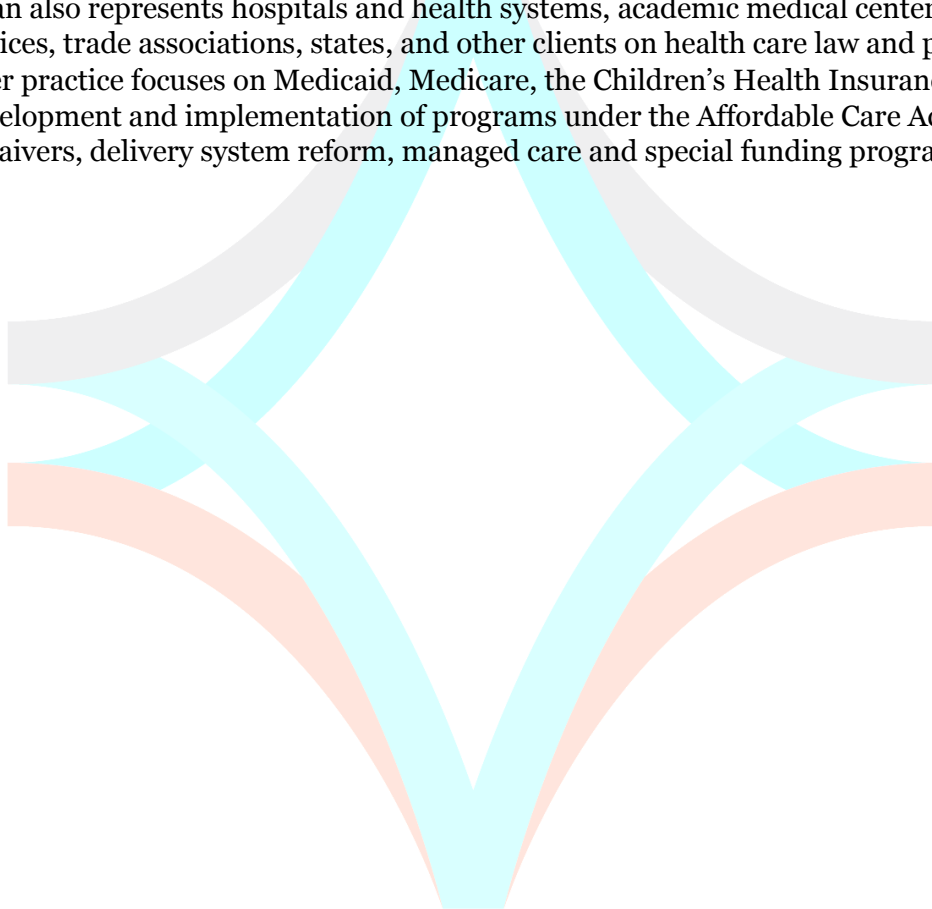


**Barbara Eyman, JD**

Washington Counsel  
America's Essential Hospitals  
Principal  
Eyman Associates, PC

Barbara Eyman has represented America's Essential Hospitals for 25 years. In that capacity, she has advocated on behalf of essential hospitals before Congress and federal agencies, and has developed legislation, regulations, and other policy proposals and positions to achieve the association's advocacy

goals. Eyman also represents hospitals and health systems, academic medical centers, physician group practices, trade associations, states, and other clients on health care law and policy matters. Her practice focuses on Medicaid, Medicare, the Children's Health Insurance Program, and the development and implementation of programs under the Affordable Care Act, including Medicaid waivers, delivery system reform, managed care and special funding programs.





**Sarah Mutinsky, JD, MPH**

Deputy Washington Counsel  
America's Essential Hospitals  
Founding Senior Advisor  
Eyman Associates, PC

Sarah Mutinsky has represented America's Essential Hospitals since 2006, advocating on behalf of essential hospitals before Congress and federal agencies. In this capacity she advises the association in developing and responding to legislative proposals, regulatory issuances, and other strategic initiatives to support essential hospitals. She provides particular expertise on a range of Medicaid and safety net financing issues, and serves as a policy advisor related to the 340B Drug Pricing Program.

In her practice with Eyman Associates, Ms. Mutinsky provides legal, strategic, and operational advice to hospitals and health systems, AMCs, physician group practices, national and state trade associations, and other clients—many of whom are Association members. Drawing upon the expertise noted above, she advises her clients in developing innovative programs for expanded coverage, improved care delivery, and other support for their missions.

